

Total:	2,925	15,147	8,620	3,123	5,104	6,273	4,125	4,610	2,500	49,502
Capital Outlay Reserve	0	0	500	0	0	0	0	0	0	500
Court Settlement	0	500	0	0	0	0	0	0	0	500
Fire Rescue Taxing District	1,250	1,250	1,250	0	0	0	0	0	0	2,500
Total:	1,250	1,750	1,750	0	0	0	0	0	0	3,500
Department Total:	26,775	88,890	10,370	3,123	5,104	6,273	4,125	4,610	2,500	124,995

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Public Safety											
		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL	
Air Rescue Facilities											
AIR RESCUE SOUTH ROOF PROJECT (STATION 24)		0	350	0	0	0	0	0	0	350	
Capacity-Improving Projects											
MISCELLANEOUS FIRE RESCUE CAPITAL PROJECTS		0	0	0	1,300	1,300	4,000	4,000	2,500	13,100	
Equipment Acquisition											
FIRE BOAT AND EQUIPMENT CONTINGENCY		1,200	200	0	0	0	0	0	0	1,400	
SELF-CONTAINED BREATHING APPARATUS (SCBA) REPLACEMENT		2,000	1,250	0	0	0	0	0	0	3,250	
Fire Station Renovation											
FIRE RESCUE STATION RENOVATIONS		1,600	900	850	700	1,000	0	0	0	5,050	
HIGHLAND OAKS FIRE RESCUE STATION PHASE 2 (STATION 63)		0	0	3,000	0	0	0	0	0	3,000	
PINECREST FIRE RESCUE STATION (STATION 49)		1,110	160	0	0	0	0	0	0	1,270	
Fire Station Replacement											
HOMESTEAD FIRE RESCUE STATION (STATION 16)		0	65	1,000	1,185	50	0	0	0	2,300	
MODEL CITIES FIRE RESCUE STATION (STATION 2)		65	2,050	185	0	0	0	0	0	2,300	
VILLAGE OF SUNNY ISLES FIRE RESCUE STATION (STATION 10)		0	20	200	1,000	1,730	0	0	0	2,950	
Future Capital Projects											
SOUTH DIVISION OFFICE		0	0	0	750	0	0	0	0	750	
New Fire Stations											
AIR RESERVE BASE FIRE RESCUE STATION (STATION F)		0	0	0	40	200	1,794	0	0	2,034	
ARCOLA FIRE RESCUE STATION (STATION 67)		90	810	1,100	0	0	0	0	0	2,000	
COCONUT PALM FIRE RESCUE (STATION J)		225	1,050	1,095	0	10	0	0	0	2,380	

DOLPHIN FIRE RESCUE STATION (STATION 68)	856	844	2,100	0	0	0	0	0	3,800
DORAL NORTH FIRE RESCUE STATION (STATION 69)	60	0	865	1,334	0	0	0	0	2,259
EAST HOMESTEAD FIRE RESCUE STATION (STATION 66)	964	1,429	0	0	0	0	0	0	2,393
EAST KENDALL FIRE RESCUE STATION AND SUPPORT COMPLEX (STATION 13)	3,645	4,482	0	0	0	0	0	0	8,127
EUREKA FIRE RESCUE STATION (STATION 71)	0	340	65	1,182	982	0	0	0	2,569
FLORIDA CITY FIRE RESCUE STATION (STATION R)	250	0	0	1,135	474	245	0	0	2,104
GLADES / BEACON LAKES FIRE RESCUE STATION (STATION P)	0	0	0	0	500	1,039	720	0	2,259
HIGHLAND OAKS FIRE RESCUE STATION PHASE 1 (STATION 63)	510	150	0	0	0	0	0	0	660
MIAMI LAKES NORTH FIRE RESCUE STATION (STATION O)	0	0	0	60	0	1,000	1,704	0	2,764
MIAMI LAKES WEST FIRE RESCUE STATION (STATION 64)	10	955	1,054	0	0	0	0	0	2,019
PALMETTO BAY FIRE RESCUE STATION (STATION 62)	550	0	0	980	1,014	0	0	0	2,544
TRAIL FIRE RESCUE STATION (STATION 61)	1,520	783	0	0	0	0	0	0	2,303
VILLAGES OF HOMESTEAD FIRE RESCUE STATION (STATION 66)	1,565	1,385	0	0	0	0	0	0	2,950
Ocean Rescue Facilities									
OCEAN RESCUE FACILITY IMPROVEMENTS	250	1,250	0	0	0	0	0	0	1,500
OCEAN RESCUE TOWER REPAIRS	0	150	0	0	0	0	0	0	150
Support Facilities									
TRAINING COMPLEX	1,573	14,450	10,877	0	0	0	0	0	26,900
ULTRA HIGH FREQUENCY (UHF) SYSTEM REPLACEMENT	12,370	2,630	2,560	0	0	0	0	0	17,560
Department Total:	30,413	35,703	24,951	9,666	7,260	8,078	6,424	2,500	124,995

General Services Administration Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budgets include:

Department Issues:

- The proposed budget plan eliminates all internal transfers to the Facilities and Utilities Management Division to subsidize building operations and maintenance; and the transfer from Fleet Replacement Trust Fund to Capital Outlay Reserve
- The Department was authorized 19 overage positions to accelerate capital programs and hire staff for the Overtown Transit Village; three positions are planned to be eliminated as part of a restructure of the Risk Management Division

Activity Issues:

Administration

- Address parking shortage in the Civic Center area.
- Construct or acquire a parking facility to accommodate all our downtown parking needs.

Risk Management

- Cost of healthcare, fully insured plan or other alternatives

Construction Management & Renovation Services

- Finalizing permanent site selection for relocation of Trade Shop facility due to State's Bridge Construction program. Temporary site to be leased

Fleet Management

- Need to move the Heavy Fleet shop from the South Dade Government Center, looking at Homestead Air Reserve Base as possible new site

Facilities & Utilities Management

- Implementation of Countywide Sustainable Buildings and Energy Management Programs
- Implementation of a Wellness Center.
- Proposed security adjustments at SPCC
- Homestead ARB-Site master planning, day-to-day operation, capital and operating budgets

Department Revenues:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$15,936	\$15,562	\$17,915	\$25,136	\$25,136	\$25,107
UMSA	General Fund UMSA	\$1,557	\$1,488	\$686	\$2,454	\$2,454	\$10,766
PROP	Carryover	\$6,834	\$10,779	\$15,293	\$1,878	\$20,645	\$14,943
PROP	External Fees	\$605	\$712	\$1,157	\$992	\$1,513	\$1,694
PROP	Miscellaneous	\$0	\$0	\$0	\$0	\$0	\$400
INTERTRNF	Interagency Transfers	\$0	\$5,463	\$4,500	\$0	\$1,244	\$600
INTERTRNF	Internal Service Charges	\$155,987	\$155,485	\$170,492	\$178,075	\$187,719	\$210,756
INTERTRNF	Intradepartmental Transfers	\$280	\$0	\$0	\$0	\$0	\$0

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Proposed
FED	Federal Grants	\$0	\$0	\$0	\$0	\$0	\$600
TOTAL REVENUE		\$181,199	\$189,489	\$210,043	\$208,535	\$238,711	\$264,866

- FY 2006-07 Base revenues are increasing by \$56.3 million or 27.0% from the FY 2005-06 Budget due primarily to:
 - \$8.3 million increase in the General Fund
 - \$13.1 million increase in Carryover
 - \$702,000 increase in External Fees
 - \$400,000 increase in Miscellaneous
 - \$600,000 increase in Interagency Transfers
 - \$32.7 million increase in Internal Service Charges
 - \$600,000 increase in Federal Grants
- Over the 5 year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$83.7 million or 46.1% due primarily to:
 - \$18.3 million increase in the General Fund
 - \$8.1 million increase in Carryover
 - \$1.1 million increase in External Fees
 - \$400,000 increase in Miscellaneous
 - \$600,000 increase in Interagency Transfers
 - \$54.8 million increase in Internal Service Charges
 - \$600,000 increase in Federal Grants

Department Expenditures:

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000s)		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$32,250	\$34,864	\$38,544	\$42,934	\$43,237	\$47,877
	Overtime Salary	\$2,541	\$2,881	\$3,020	\$2,026	\$2,498	\$2,040
	Fringe	\$8,666	\$10,246	\$10,959	\$13,549	\$13,496	\$15,687
	Overtime Fringe	\$348	\$451	\$472	\$333	\$451	\$354
	Other Operating	\$96,394	\$99,081	\$105,857	\$110,461	\$122,711	\$129,526
	Capital	\$24,499	\$13,129	\$23,834	\$30,317	\$31,659	\$47,644
TOTAL OPERATING EXPENDITURES		\$164,698	\$160,652	\$182,686	\$199,620	\$214,052	\$243,128
	Debt Services	\$221	\$427	\$461	\$4,939	\$4,974	\$11,437
	Reserves	\$0	\$0	\$0	\$671	\$821	\$7,926
	Transfers	\$5,365	\$13,148	\$6,276	\$3,305	\$3,921	\$2,375
	OthNonOper	0	0	0	0	0	0
TOTAL EXPENDITURES		\$170,284	\$174,227	\$189,423	\$208,535	\$223,768	\$264,866

- FY 2006-07 Operating expenditures are increasing by \$56.3 million or 27.0% from FY 2005-06 Budget due primarily to:
 - \$11.5 million increase in Salary
 - \$2.1 million increase in Fringe
 - \$19.1 million increase in Other Operating
 - \$17.3 million increase in Capital
 - \$6.5 million increase in Debt Services
 - \$7.2 million increase in Reserves
 - (\$930,000) decrease in Transfers
- Over the 5 year period from FY 2002-03 to FY 2006-07, expenditures will have increased by 94.6 million or 55.5% due primarily to:
 - \$15.6 million increase in Salary
 - (\$501,000) decrease in Overtime
 - \$7.0 million increase in Fringes
 - \$33.1 million increase in Other Operating
 - \$23.1 million increase in Capital
 - \$11.2 million increase in Debt Services
 - \$7.9 million increase in Reserves
 - (\$3.0 million) decrease in Transfers

Payments To Other Departments:

(\$ in 000's)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005- 06	FY 2006-07
Department (to)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Base Budget Submission
County Attorney's Office	County Attorney's Office - Legal Services	No	\$3,900	\$3,900	\$4,100	\$4,100	\$4,100	\$4,100
Public Works	Public Works Department - Safety Improvements	No	\$329	\$346	\$368	\$390	\$390	\$425
Employee Relations	Employee Relations Department - Payroll Support	No	\$239	\$257	\$346	\$283	\$327	\$332
Capital Outlay Reserve	Capital Outlay Reserve Fund - Pay-as-you-go Capital Projects	No	\$2,100	\$4,500	\$2,100	\$1,100	\$1,100	\$0
Non- Departmental	Administrative Reimbursement - Non- Departmental	No	\$400	\$400	\$400	\$400	\$400	\$0
Total Transfer to other Departments			\$6,968	\$9,403	\$7,314	\$6,273	\$6,317	\$4,857

- FY 2006-07 total payments to other departments have decreased by (1.4 million). Capital Outlay Reserve (Pay-as-you-go Capital Projects) has decreased by (1.1 million) from FY2005-06. Also, Non-Departmental (Administrative Reimbursement) has decreased by (\$400,000) from FY 2005-06 Budget.

- Over the five (5) year period of FY 2002-03 to FY 2006-07, payments to other departments have decreased by (\$2.1 million) or (30.3%) due primarily to Capital Outlay Reserve.

Payments From Other Departments:

There are no payments from other departments reported.

Personnel Positions and Salaries and Fringes:

full-time positions only			
Activity	Changes	Date	Count +/-
FY 2005-06 Final Adopted Budget		10/1/2005	802
Facilities & Utilities Management	Building Maintenance Supervisor OTV	07/02/06	1
Facilities & Utilities Management	Building Management Assistant 1 OTV	07/02/06	1
Facilities & Utilities Management	Building Manager 2 OTV	03/12/06	1
Facilities & Utilities Management	Console Security Specialist 1 OTV	07/16/06	3
Construction Management & Renovation Services	Construction Field Representative	03/13/2006	1
Construction Management & Renovation Services	Construction Manager 2	03/13/2006	3
Construction Management & Renovation Services	Engineer 2	01/20/2006	2
Construction Management & Renovation Services	Interior Designer	01/20/2006	1
Construction Management & Renovation Services	Landscape Architect 3	01/20/2006	1
Risk Management	Liability Claims Examiner	10/01/2006	-3
Facilities & Utilities Management	Maintenance Mechanic OTV	08/13/06	2
Construction Management & Renovation Services	Professional Engineer	01/20/2006	3
Administration	Real Estate Advisor	07/17/2006	2
FY 2006-07 Budget Submission		2/1/2006	820
Facilities & Utilities Management	Architect 4	10/01/2006	1
Facilities & Utilities Management	Building Maintenance Supervisor (MRT)	10/01/06	1
Facilities & Utilities Management	Building Management Assistant 2 Pest Control	10/01/06	1
Risk Management	Claims Representative 2	10/01/2006	2
Fleet Management	Data Entry Specialist 1	10/01/2006	3
Facilities & Utilities Management	Electronic Equipment Tech 2	10/01/06	1
Fleet Management	Fleet Mgt. Assistant Facility Supervisor	10/01/2006	1
Fleet Management	Heavy Equipment Technician	10/01/2006	3

full-time positions only

Activity	Changes	Date	Count +/-
Facilities & Utilities Management	Maintenance Mechanic	10/01/2006	2
Facilities & Utilities Management	Maintenance Mechanic (MRT)	10/01/06	2
Facilities & Utilities Management	Maintenance Mechanics	10/01/2006	3
Fleet Management	Maintenance Repairer-Automotive	10/01/2006	7
Administration	Office Support Specialist II	10/01/2006	1
Administration	Personnel Specialist I	10/01/2006	1
Facilities & Utilities Management	Power System Technician	10/01/06	1
Facilities & Utilities Management	Special Projects Administrator 1 - Grant Writer	01/01/2006	1
Fleet Management	Welder	10/01/2006	1
Additional PATC's		10/01/2006	5
FY 2006-07 Proposed Budget			857

- FY 2006-07 personnel costs total \$66.0 million, which includes \$47.9 million of regular salaries, \$16.0 million of total fringes and \$2.0 million in overtime. The Department has projected a total of 857 positions which is an increase of 55 positions.
- FY 2006-07 personnel costs are increasing by \$7.1 million or 12.1% from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there were 81 vacancies reported.

Proposed New Efficiencies:

(\$ in 000's)			FY 2005-06			FY 2006-07		
Activity	Description of Efficiency / Improvement	Implementation Date *	Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Fleet Management	Bring welding work in-house and reduce overtime by adding 3 Heavy Equipment Technicians, 1 Fleet Management Assistant Facility Supervisor and 1 Welder.	10/1/2006	0	0		-172	5	Improve welding work turnaround time and quality as well as provide a savings to our customers.

(\$ in 000's)			FY 2005- 06			FY 2006- 07		
Activity	Description of Efficiency / Improvement	Implementation Date	Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Fleet Management	Bring a/c work in-house and reduce overtime by adding 7 Maintenance Repairers and 3 Data Entry Specialists.	10/1/2006	0	0		3	10	Improve a/c work turnaround time and quality as well as provide a savings to our customers. This measure will also greatly enhance service delivery since the supervisors can direct their skills to their jobs and leave the clerical work to appropriate staff.
Facilities & Utilities Management	Provide training necessary to enable Fleet Management vehicle mechanics to support Emergency Generator Team technicians following emergencies.	6/5/2006	20	0	Support from qualified, trained FMD mechanics would significantly extend the capability of the GSA Emergency Generator Team to respond in or to emergency situations (a mission critical activity).	78	1	Increased capability of the GSA Emergency Generator Team to respond following emergencies.
	Eliminate a security guard at CSF loading dock by using electronic CCTV and intercom system.	3/14/2006	-20	0	We expect minimal impact on the operation of the loading dock. Replacing our security system at CSF enabled us to produce this efficiency.	-45	0	We expect minimal impact on the operation of the loading dock. Replacing our security system at CSF enabled us to produce this efficiency.
Facilities & Utilities Management	Reduce security guard hours at the loading dock post of the Stephen P. Clark Center. This change is possible by the use of electronic CCTV and intercom systems.	4/1/2006	-50	0	We expect minimal impact on the operation of the loading dock since the reduction affects after hours access only. Replacing and enhancing the security system enabled us to produce this efficiency.	-100	0	We expect minimal impact on the operation of the loading dock since the reduction affects after hours access only. Replacing and enhancing the security system enabled us to produce this efficiency.
Risk Management	Restructure the Liability Section.	10/1/2006	0	0		-302	-3	This restructuring will strengthen operational control by reducing the number of mid-level supervisors, improving workflow control and ensuring a direct connection between policy and performance by standardizing performance management and measurement.

(\$ in 000's)			FY 2005- 06			FY 2006- 07		
Activity	Description of Efficiency / Improvement	Implementation Date *	Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
	Reduce SPCC security level to pre- 911.	10/1/2006	0	0		-800	0	Security at the main entrances will be removed, including the magnetometers and guards. Pre-911 safeguards will be re- instated, including screening for everyone to the Commission floors, 2 and 3.
	Totals		-50	0		-1338	13	

Budget Adjustments:

There are no budget adjustments anticipated.

Capital Projects:

CAPITAL FUNDED REQUESTS REVENUE SUMMARY 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPT: General Services Administration

(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Building Better Communities GOB Program	6,430	15,700	7,240	6,910	3,940	15,160	13,335	8,885	98,720	169,890
Capital Asset Acquisition Bond 2004B Proceeds	0	15,000	0	0	0	0	0	0	0	15,000
Financing Proceeds	186,500	183,607	13,567	0	0	0	0	0	0	197,174
Future Financing	0	0	19,100	0	0	0	0	0	0	19,100
Total:	192,930	214,307	39,907	6,910	3,940	15,160	13,335	8,885	98,720	401,164
Other County Sources										
Capital Outlay Reserve	0	0	2,800	0	0	0	0	0	0	2,800
Operating Revenue	2,164	2,778	9,901	4,700	3,800	0	0	0	0	21,179
Sale of Surplus Property	0	933	0	0	0	0	0	0	0	933
Total:	2,164	3,711	12,701	4,700	3,800	0	0	0	0	24,912
Department Total:	195,094	218,018	52,608	11,610	7,740	15,160	13,335	8,885	98,720	426,076

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPT: General Services Administration

Enabling Strategies

(\$ in 000's)	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Court Facilities									
DADE COUNTY COURTHOUSE FACADE INSPECTION AND REPAIRS	0	150	1,350	7,200	6,300	0	0	0	15,000
Departmental Information Technology Projects									
EQUIPMENT MANAGEMENT SYSTEM CONVERSION	507	400	0	0	0	0	0	0	907
MAINFRAME REPLACEMENT	0	36	0	0	0	0	0	0	36
Environmental Projects									
AMELIA EARHART FUELING FACILITY UNDERGROUND STORAGE TANK REPLACEMENT	0	0	0	250	0	0	0	0	250
CRANDON PARK FUELING FACILITY UNDERGROUND STORAGE TANK REPLACEMENT	0	0	250	0	0	0	0	0	250
DOWNTOWN MOTOR POOL SHOP UNDERGROUND FUEL STORAGE TANK REPLACEMENT	0	0	0	350	0	0	0	0	350
FLEET SHOP 3A UNDERGROUND FUEL STORAGE TANK REPLACEMENTS	0	0	450	0	0	0	0	0	450
LARRY AND PENNY THOMPSON PARK FUELING FACILITY	0	250	0	0	0	0	0	0	250
SHOP 1 FUEL STORAGE TANK REPLACEMENT	0	500	0	0	0	0	0	0	500
Facility Improvements									
ABATEMENT OF HAZARDOUS MATERIALS IN COUNTY BUILDINGS	0	0	0	0	0	100	720	380	1,200
BUILDING ENERGY MANAGEMENT FOR GOVERNMENT FACILITIES AND COURTHOUSES	110	1,900	500	0	0	0	1,500	5,190	9,200
CENTRAL SUPPORT FACILITY CHILLER	0	0	0	0	0	0	0	3,500	3,500
CULTURAL PLAZA RENOVATION AND REHABILITATION	0	0	0	0	0	0	0	700	700
CULTURAL PLAZA SECURITY OPERATIONS ENHANCEMENT	0	0	10	0	0	0	0	590	600
DADE COUNTY COURTHOUSE ELECTRICAL SYSTEM REFURBISHMENT	0	0	0	0	0	0	2,800	0	2,800
DADE COUNTY COURTHOUSE FACILITY REFURBISHMENT	0	0	0	0	0	0	0	800	800
DADE COUNTY COURTHOUSE MECHANICAL EQUIPMENT REPAIRS OR REPLACEMENT	0	0	0	120	300	4,060	1,220	0	5,700
DADE COUNTY COURTHOUSE PLUMBING RISER REFURBISHMENT	0	0	0	0	0	0	20	9,580	9,600
DADE COUNTY COURTHOUSE REFURBISH EMERGENCY SYSTEMS	0	0	0	0	0	0	0	800	800
DATA PROCESSING AND COMMUNICATIONS CENTER FIRE SUPPRESSION	0	0	0	0	0	0	0	1,000	1,000

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPT: General Services Administration

Enabling Strategies

(\$ in 000's)	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
DATA PROCESSING CENTER FACILITY REFURBISHMENT	125	200	100	100	0	0	0	2,375	2,900
DOWNTOWN GOVERNMENT CENTER FIRE ALARM SYSTEM	120	2,880	0	0	0	0	0	0	3,000
E.R. GRAHAM BUILDING EXTERIOR REPAIRS	250	250	0	0	0	0	0	0	500
E.R. GRAHAM BUILDING ROOF REPLACEMENT	0	800	0	0	0	0	0	0	800
FACILITIES ON-GOING MAINTENANCE AND IMPROVEMENTS	0	4,535	0	0	0	0	0	0	4,535
FIRE CODE REQUIREMENTS	0	0	0	0	0	0	0	1,400	1,400
FLEET SHOP 1 IMPROVEMENTS	400	2,000	4,000	3,200	0	0	0	0	9,600
FLEET SHOP 3 RENOVATION	600	500	0	0	0	0	0	0	1,100
FLEET SHOP 3C - ADDITIONAL SERVICE BAYS	745	960	0	0	0	0	0	0	1,705
JOSEPH CALEB CENTER ADDITIONAL PARKING AND FACILITY IMPROVEMENTS	20	0	120	860	5,000	7,000	0	0	13,000
JOSEPH CALEB CENTER FACILITY REFURBISHMENT	220	50	330	0	0	0	0	0	600
MARTIN LUTHER KING BUSINESS CENTER	1,500	0	0	0	300	1,000	0	2,200	5,000
MEDICAL EXAMINER BUILDING	40	0	550	0	0	10	200	2,400	3,200
METRO FLAGLER BUILDING FACILITY REFURBISHMENT	0	0	1,225	0	1,475	0	0	0	2,700
NEW HAITIAN COMMUNITY CENTER	1,500	0	0	0	1,400	50	610	6,440	10,000
NORTH DADE JUSTICE CENTER FACILITY REFURBISHMENT	180	200	120	0	0	0	0	0	500
PUBLIC DEFENDER BUILDING FACILITY REFURBISHMENT	50	550	0	0	0	0	400	100	1,100
RICHARD E. GERSTEIN JUSTICE BUILDING ELEVATOR ADDITION	0	0	0	0	0	0	1,520	1,480	3,000
RICHARD E. GERSTEIN JUSTICE BUILDING HEATING, VENTILATION AND AIR CONDITIONING (HVAC) REPAIRS	120	0	300	1,360	2,120	0	0	0	3,900
RICHARD E. GERSTEIN JUSTICE BUILDING MODERNIZE SECURITY AND ELEVATOR SYSTEMS	0	0	0	0	0	0	0	1,800	1,800
SOUTH DADE GOVERNMENT CENTER FACILITY REFURBISHMENT	100	300	400	0	0	0	0	0	800
SOUTH MIAMI-DADE LANDFILL SHOP CANOPY	66	260	0	0	0	0	0	0	326
STEPHEN P. CLARK CENTER FACILITY REFURBISHMENT - LIFE SAFETY	620	280	300	0	0	0	0	0	1,200
STEPHEN P. CLARK CENTER FACILITY REFURBISHMENT - VARIOUS	320	320	0	1,000	760	0	0	0	2,400
STEPHEN P. CLARK CENTER FURNITURE REPLACEMENT	0	2,800	0	0	0	0	0	0	2,800
Infrastructure Improvements									
FLEET SHOP 2 FIRE SPRINKLER UPGRADE	60	60	0	0	0	0	0	0	120
New Facilities									
ACQUIRE OR CONSTRUCT FUTURE MULTI-PURPOSE FACILITIES IN THE UNINCORPORATED MUNICIPAL SERVICE AREA	0	0	0	0	0	0	0	5,490	5,490

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY
2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPT: General Services Administration

Enabling Strategies

(\$ in 000's)	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES	875	1,265	3,585	315	0	4,305	0	28,655	39,000
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN COMMISSION DISTRICT 05	1,000	240	1,760	0	0	0	0	0	3,000
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN COMMISSION DISTRICT 06	2,500	0	0	0	0	1,000	0	11,500	15,000
ACQUIRE OR CONSTRUCT MULTI-PURPOSE FACILITIES IN COMMISSION DISTRICT 09	800	0	0	0	0	0	0	3,700	4,500
NEW NORTH DADE GOVERNMENT CENTER	0	0	1,000	0	0	0	0	6,500	7,500
NEW TRADE SHOP FACILITY	0	14,500	0	0	0	0	0	0	14,500
OVERTOWN TRANSIT VILLAGE AND RELATED FACILITY IMPROVEMENTS	86,450	27,428	57,305	5,356	7,068	0	0	0	183,607
PUERTO RICAN COMMUNITY CENTER	350	0	0	0	0	0	0	2,150	2,500
WEST LOT MULTI-USE FACILITY	0	5,650	13,450	0	0	0	0	0	19,100
Department Total:	99,628	69,264	87,105	20,111	24,723	17,525	8,990	98,730	426,076

Government Information Center (311) Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- **Three (3) year roadmap:** Continued implementation of 3 year roadmap calls for consolidation of department call centers with 311. The 37 positions requested will be addressed by overages or transferred from other departments.
- **Facility expansion for 311:** The current 311 Answer Center facility does not allow for expansion of service. Efforts are underway to develop a plan for facility expansion.
- **Call Recording:** In anticipation of the 311 Answer Center assisting with "Police Non-Emergency" calls (targeted for late 06-07), the CIO/311 must implement a comprehensive call recording solution for all 311 calls and comply with State law that requires that all such calls shall be recorded.
- **Reverse 311:** Allows the County to proactively inform individuals or a group of citizen time sensitive information via a phone notification service. This technology can notify callers, at their option, when service requests have been completed.
- **24x7:** Expanding the operating hours of the 311 Answer Center to 7 days a week 24 hours a day is planned as Miami-Dade County continues its strategy to enhance community access to reliable information regarding County services and issues as well as supporting emergency activations. Upon implementation of a 24x7 schedule, the 311 Answer Center will require a redundant technology infrastructure to ensure service continuity. Redundancy is currently needed since the 311 Answer Center is scheduled to operate on a 24x7 mode during emergency activations.
- **Technology \$:** Funds for 311 technology support and maintenance have been moved to the ETSD budget. Service commitment and delivery of these support and maintenance services are defined and committed to 311 through a Master 311 Service Level Agreement.
- **Hurricane Overtime:** Hurricane activations require the 311 Answer Center to operate 24X7 and incur additional overtime expense for staff.
- **Grant Funding:** The CIO has been pursuing legislation that would establish a source of State grant funding in support of 311. If approved by the State, the County could apply for up to \$2.5 million to further the development and operation of a multi-jurisdictional 311.
- **Funding Model:** The vision for a fully integrated 311 involves the integration of city services. A funding strategy to support this goal will be developed next fiscal year.
- **Service Implementation:** Delays in hiring permanent staff were encountered due to the active Hurricane Season for 2005; to mitigate the impact to services the integration of some departments such as Solid Waste Management were delayed
- **On-Line Services:** The department acquired 17 positions from On-line Service within the Enterprise Technology Services Department as part of the overall strategy to provide convenient access to information and services to the public.
- **Secret Shopper Survey:** The department assumed the county-wide secret shopper initiative and will be developing and implementing an efficient approach to assess and report county-wide service performance. No additional funding was received.

- **Customer Advocacy:** Six Customer Service Advocate positions were created to conduct customer service data analysis and business process reviews in an effort to facilitate service integration and foster customer relationships.

Department Revenues:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$589	\$2,533	\$2,891	\$8,431	\$8,431	\$7,267
UMSA	General Fund UMSA	\$0	\$337	\$315	\$277	\$139	\$227
PROP	Carryover	\$0	\$0	\$0	\$142	\$0	\$1,400
INTERTRNF	Interagency Transfers	\$1,477	\$1,285	\$1,463	\$2,536	\$1,089	\$3,664
TOTAL REVENUES		\$2,066	\$4,155	\$4,669	\$11,386	\$9,659	\$12,558

- FY 2006-07 department revenues are increasing by \$1.2 million or 10.3% from the FY 2005-06 Budget due primarily to:
 - (\$1.2 million) decrease in the General Fund
 - \$1.3 million increase in Carryover
 - \$1.2 million increase in Interagency Transfers
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$10.5 million or 607.8% due primarily to:
 - \$6.9 million increase in the General Fund
 - \$1.4 million increase in Carryover
 - \$2.2 million increase in Interagency Transfers

Department Expenditures:

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$2,253	\$2,441	\$2,973	\$5,906	\$4,760	\$8,437
	Overtime Salary	\$14	\$46	\$54	\$60	\$53	\$60
	Fringe	\$525	\$670	\$808	\$2,039	\$1,584	\$2,514
	Overtime Fringe	0	0	0	0	0	0
	Other Operating	\$455	\$1,263	\$663	\$3,362	\$1,850	\$1,482
	Capital	\$9	\$86	\$19	\$19	\$12	\$65
TOTAL OPERATING EXPENDITURES		\$3,256	\$4,506	\$4,517	\$11,386	\$8,259	\$12,558
TOTAL EXPENDITURES		\$3,256	\$4,506	\$4,517	\$11,386	\$8,259	\$12,558

- FY 2006-07 department expenditures are increasing by \$1.2 million or 10.3% from the FY 2005-06 Budget due primarily to:
 - \$2.5 million increase in Salary
 - \$475,000 increase in Fringe
 - (\$1.9 million) decrease in Other Operating

- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$9.3 million or 385.7% due primarily to:
 - \$6.2 million increase in Salary
 - \$2.0 million increase in Fringe
 - \$1.0 million increase in Other Operating

Grants:

There are no grant funds reported.

Payments To Other Departments:

There are no payments to other departments reported.

Payments From Other Departments:

(\$ in 000's)			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07 Base Budget
Department (from)	Reason and Source	Confirmed?	Actual	Actual	Actual	Budget	Projection	Submission
Transit	Transit - Call Center Integration to 311 Answer Center	No	\$0	\$0	\$0	\$0	\$0	\$2286
Total Transfer from other Departments			\$0	\$0	\$0	\$0	\$0	\$2,286

FY 2006-07 payments from other departments have increased by \$2.3 million from Transit for the Call Center Integration.

Personnel Positions and Salaries and Fringes:

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07	FY 2006-07
(\$ in 000's)	Actual	Actual	Actual	Budget	Projection	Base	Alternate
Full-Time Positions Budgeted =	37	38	58	136	132	173	0
Full-Time Positions Filled =	24	27	44		90		
Part-time FTEs Budgeted =							
Temporary FTEs Budgeted =			0	4	10	20	

FY 2006-07 personnel costs total \$11.0 million, which includes \$8.4 million of salaries, \$2.5 million of fringes and \$60,000 of overtime.

FY 2006-07 personnel costs are increasing by \$3.0 million or 37.6% from the FY 2005-06 Budget. For FY 2006-07, the department has 173 positions budgeted, which is an increase of 37 positions or 27.2%. This increase is due primarily to the Transit call takers being transferred to the GIC/311 Call Center. The cost related to this transfer is being funded from the Transit Department.

Vacant Personnel Positions:

As of June 30, 2006, there were 18 reported vacancies.

Proposed Efficiencies:

(\$ in 000's)			FY 2005- 06			FY 2006- 07		
Description of Efficiency /Improvement	Related Outcome	Implement ation Date *	Net \$ Value	Net Pos itio ns	Performance Impact	Net \$ Value	Net Position s	Perform ance Impact
Animal Service Department calls were handled by 4 staff members in addition to other duties including dispatch, impounds, paperwork, front counter sales and administrative duties. The 311 Answer Center's greater call capacity showed that the department's phone system had dropped calls due to wait time and capacity issues. A significant number of complaints were not addressed.	NU2-2	10/1/2005	176	4	The partnership between 311 and ASD has resulted in increased operational efficiencies such as increased telephone capacity to provide better access to services; extended weekday coverage 8am to 8pm; 311 call takers are able to complete on the spot service requests that are immediately dispatched to Animal Services field officers for resolution.	0	0	
311 assisted Housing in support of the Subsidized Housing Waiting List. 311 staff handled 18,774 calls from citizens, reduced lines and wait times at Housing and Team Metro facilities, and in collaboration with MDHA, facilitated the distribution of over 100,000 applications, 35,000 more than last year. In addition to the Waiting List, MD311 is now handling calls to scheduled applicants, 400 calls per week average, reminding them of their upcoming and ensuring they bring the documents needed.	NU2-2	10/1/2005	31	1	Not only does this represent an improved level of customer service, but also has improved the level of participation. Previously, at an 8% rate, the rate of applicants showing up for their scheduled appointment with the appropriate documentation is now at 42%. Impact: The partnership between Housing and 311 has realized a significant improvement in both efficiency and customer service, as well as improved rate of attendance at scheduled interviews for applicants	0	0	
Direct phone lines to Team Metro offices have been transferred to the Answer Center in phases, enabling Team Metro staff to focus on walk-in customers. Each office had been receiving more than 1,000 calls per month. Since the beginning of this fiscal year, 311 has taken more than 40,000 calls for Team Metro, transferring only 1 in 4 for further case management or resolution.	NU2-2	10/1/2005	144	3	By handling calls at 311, Team Metro staff is now able to focus their efforts on activities associated with community outreach.	0	0	

(\$ in 000's)			FY 2005- 06			FY 2006- 07		
Description of Efficiency /Improvement	Related Outcome	Implement ation Date	Net \$ Value	Net Pos itio ns	Performance Impact	Net \$ Value	Net Position s	Perform ance Impact
During the activations for Hurricanes Rita, Katrina and Wilma, 311 handled more than 250,000 calls immediately before, during and after the storms. During these activations, 311 was able to take calls that may have previously gone to 911, enabling the 911 system to remain available for truly life-threatening situations.	NU2-2	10/1/2005	146	0	In addition to vast improvements in accessibility of government service, 311 has improved response to the public.	0	0	
311 continues to provide first line of customer contact in support of the Property Appraiser, handling an average of 2,700 calls per week for this office. Over a two month period alone, 311 handled over 25,000 calls related to Trim notices, an increase of 135% from last year. Enhanced service provided by 311 has been a factor in reducing foot traffic to offices by 50%.	NU2-2	10/1/2005	208	4	The vast majority of Property Appraiser calls handled at 311, over 95%, are resolved on first contact, which means improved service to the public and increased efficiency for the department.	0	0	
311 provides call center support to the Tax Collector, handling an average of 2637 calls per week. This office is an excellent example of how 311 benefits peaks and valleys of service needs, managing high volumes of calls when tax notices are sent out. Increased training, access to systems and a comprehensive knowledgebase allows 311 to resolve over 95% of calls without having to transfer the caller to another County agency.	ES2-1	10/1/2005	202	4	Simplified access, expanded hours of service availability, increased efficiency for Tax Collector	0	0	
TOTALS			907	16		0	0	

Budget Adjustments:

There are no budget adjustments anticipated.

Capital Projects:

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Government Information Center

(\$ in 000's)		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Capital Asset Acquisition Bond 2004B Proceeds	0	5,177	0	0	0	0	0	0	0	5,177
Total:	0	5,177	0	0	0	0	0	0	0	5,177
Department Total:	0	5,177	0	0	0	0	0	0	0	5,177

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Neighborhood and Unincorporated Area Municipal Services

(\$ in 000's)		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
311 Answer Center Technology Improvements										
311 ANSWER CENTER ENHANCEMENTS		785	4,392	0	0	0	0	0	0	5,177
	Department Total:	785	4,392	0	0	0	0	0	0	5,177

Human Services Summary of FY 2006-07 Budget Submission

There are no new issues impacting the department's FY 2006-07 Budget.

Department Revenues:

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$58,610	\$65,663	\$53,502	\$54,465	\$54,466	\$54,760
PROP	Carryover	\$931	\$2,260	(\$5,564)	\$0	(\$6,909)	\$0
PROP	Court Fees	\$15	\$0	\$42	\$15	\$15	\$20
PROP	Donations	\$11	\$10	\$7	\$10	\$6	\$6
PROP	Fees for Services	\$1,268	\$1,148	\$1,099	\$245	\$398	\$380
PROP	Food and Beverage Tax	\$0	\$0	\$0	\$1,708	\$1,727	\$1,727
PROP	Interest Income	\$24	\$20	\$200	\$0	\$0	\$0
PROP	Miami-Dade Public Schools	\$0	\$0	\$75	\$35	\$35	\$57
PROP	Miscellaneous Revenues	\$846	\$425	\$536	\$562	\$251	\$251
PROP	Other Revenues	\$2,563	\$2,171	\$2,556	\$3,350	\$3,300	\$3,085
PROP	Rental of Office Space	\$729	\$686	\$816	\$725	\$848	\$847
PROP	Rentals	\$10	\$67	\$84	\$0	\$54	\$54
STATE	State Grants	\$12,142	\$9,984	\$9,923	\$11,220	\$11,088	\$10,799
STATE	State Grant - VPK	\$0	\$0	\$9,024	\$0	\$59,989	\$60,235
STATE	State Grant - ELC	\$77,039	\$95,587	\$119,128	\$116,544	\$110,559	\$110,559
INTERTRNF	Interagency Transfers	\$3,308	\$3,953	\$4,526	\$5,712	\$5,155	\$5,146
FED	Federal Grants	\$6,625	\$7,324	\$5,895	\$5,542	\$6,117	\$5,918
TOTAL REVENUE		\$164,121	\$189,298	\$201,849	\$200,133	\$247,099	\$253,844

- FY 2006-07 department revenues are increasing by \$53.7 million or 26.8% from the FY 2005-06 Budget due primarily to:
 - \$295,000 increase in the General Fund
 - \$135,000 increase in Fees for Services
 - (\$311,000) decrease in Miscellaneous Revenues
 - (\$265,000) decrease in Other Revenues
 - \$122,000 increase in Rental of Office Space
 - (\$421,000) decrease in State Grants
 - \$60.2 million increase in State Grant – VPK

- (\$6.0) million increase in State Grant – ELC
 - (\$566,000) decrease in Interagency Transfers
 - \$376,000 increase in Federal Grants
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$89.7 million or 54.7% due primarily to:
 - (\$3.8) million decrease in the General Fund
 - (\$931,000) decrease in Carryover
 - (\$888,000) decrease in Fees for Services
 - \$1.7 million increase in Food and Beverage Tax
 - (\$595,000) decrease in Miscellaneous Revenue
 - \$522,000 increase in Other Revenue
 - \$118,000 increase in Rental of Office Space
 - (\$1.3) million decrease in State Grants
 - \$60.2 million increase in State Grants – VPK
 - \$33.5 million increase in State Grants – ELC
 - \$1.8 million increase in Interagency Transfers
 - (\$707,000) decrease in Federal Grants

Department Expenditures:

(\$ in 000's)	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Proposed
EXPENDITURES						
Salary	\$43,564	\$45,232	\$47,871	\$49,763	\$48,906	\$49,014
Overtime Salary	\$31	\$35	\$64	\$192	\$206	\$137
Fringe	\$10,683	\$13,031	\$13,513	\$16,009	\$15,594	\$16,550
Overtime Fringe	\$2	\$2	\$5	\$0	\$0	\$21
Other Operating	\$107,306	\$135,619	\$147,594	\$134,080	\$189,136	\$187,735
Capital	\$156	\$194	\$144	\$89	\$292	\$387
TOTAL OPERATING EXPENDITURES	\$161,742	\$194,113	\$209,191	\$200,133	\$254,134	\$253,844
TOTAL EXPENDITURES	\$161,742	\$194,113	\$209,191	\$200,133	\$254,134	\$253,844

- FY 2006-07 department expenditures are increasing by \$53.7 million or 26.8% from the FY 2005-06 Budget due primarily to:
 - (\$804,000) decrease in Salary
 - \$562,000 increase in total Fringe
 - \$54.0 million in Other Operating
 - \$298,000 increase in Capital
- Over the five (5) year period from FY 2002-03 to FY 2006-07, operating expenditures will have increased by \$92.1 million or 56.9% due primarily to:

- \$5.6 million increase in Salary
- \$5.9 million increase in total Fringe
- \$80.4 million increase in Other Operating
- \$231,000 increase in Capital

Payments From Other Departments:

(\$ in 000's)

Department(from)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Housing Agency	Martin Fine/Halley Sofge Seniro Center for social services support.	No	\$259	\$88	\$96	\$140	\$97	\$98
Housing Agency	Helen Sawyer	No	\$616	\$1,606	\$1,650	\$2,226	\$2,025	\$2,043
Housing Agency	HOPE VI for resident services.	No	\$430	\$500	\$535	\$538	\$542	\$542
Non-Departmental	Caleb At-Risk	No	\$145	\$0	\$161	\$150	\$145	\$109
Total Transfer from other Departments			\$1,450	\$2,194	\$2,442	\$3,054	\$2,809	\$2,792

- FY 2006-07 payments from other departments are decreasing by (\$262,000) or (8.6%) due primarily to a (\$183,000) decrease from the Housing Agency.
- Over the five (5) year period, FY 2002-03 to FY 2006-07, payments from other departments have increased by \$1.3 million or 92.6% due primarily to:
 - (\$161,000) decrease from Housing Agency – Martin Fine/Halley Sofge Senior center for social services support
 - \$1.4 million increase from Housing Agency – Helen Sawyer
 - \$112,000 increase from Housing Agency – Hope VI for resident services

Personnel Positions and Salaries and Fringes:

(\$ in 000's)		FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	1035	1026	1124	1071	1059	1034
Full-Time Positions Filled =	1020	1005	1038		1022	
Part-time FTEs Budgeted =	8.02	8.02	8.02	8.02	8.02	4.14
Temporary FTEs Budgeted =	60	60	53	4	4	4

- FY 2006-07 personnel costs total \$65.7 million, which includes \$48.9 in salaries, \$16.6 million in total fringes and \$137,000 in overtime.
- FY 2006-07 personnel costs are decreasing by (\$242,000) or (1.9%) from the FY 2005-06 Budget. For FY 2006-07, the department has 1034 positions budgeted, which is a decrease of 37 positions or (3.5%) from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there were 77 vacancies reported.

Proposed Efficiencies:

There are no new efficiencies reported.

Budget Adjustments:

There are no budget adjustments anticipated.

Capital Projects:

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Human Services										
	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Building Better Communities GOB Program	922	2,066	1,587	5,692	5,590	5,587	5,965	3,513	0	30,000
Total:	922	2,066	1,587	5,692	5,590	5,587	5,965	3,513	0	30,000
Federal Government										
Emergency Shelter Grant	0	0	400	0	0	0	0	0	0	400
Total:	0	0	400	0	0	0	0	0	0	400
Other County Sources										
Capital Outlay Reserve	1,425	0	1,400	0	0	0	0	0	0	1,400
Food and Beverage Tax	2,050	7,800	0	0	0	0	0	0	0	7,800
Total:	3,475	7,800	1,400	0	0	0	0	0	0	9,200
Department Total:	4,397	9,866	3,387	5,692	5,590	5,587	5,965	3,513	0	39,600

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Health and Human Services										
		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Departmental Information Technology Projects										
COMPUTER REPLACEMENT MODERNIZATION PROJECT		0	100	0	0	0	0	0	0	100
Human Services Facilities										
FACILITIES REPAIRS		0	1,500	0	0	0	0	0	0	1,500
PREVENTATIVE MAINTENANCE PROGRAM		0	200	0	0	0	0	0	0	200
Neighborhood Service Centers										
CULMER/OVERTOWN NEIGHBORHOOD SERVICE CENTER RENOVATIONS		382	922	3,098	3,098	0	0	0	0	7,500
NEW WYNWOOD NEIGHBORHOOD SERVICE CENTER		100	1,065	2,153	2,038	2,144	0	0	0	7,500
Rehabilitative Services Facilities										
KENDALL COMPLEX COTTAGES REFURBISHMENT		0	0	0	0	3,251	3,399	850	0	7,500
Victims Services Facilities										
DOMESTIC VIOLENCE CENTER		0	1,297	6,503	0	0	0	0	0	7,800
	Department Total:	1,666	5,084	12,195	5,590	5,587	5,965	3,513	0	39,600

Juvenile Services Department Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

Departmental Issue

- The department has been re-organized. As part of this re-organization, the Department eliminated administrative positions and created direct line staff positions increasing the number of positions that work with children. The Business Plan was revised due to this consolidation

Managing the Process Issues

- The Juvenile Assessment Center (JAC) and the Department of Human Service, Delinquency Prevention Services was consolidated into the Juvenile Services Department in May 2005
- Surcharge revenue projection of \$330,000 based on actual collections is less than the budgeted amount of \$600,000

Guardian Ad Litem Issue

- As part of the FY2005/06 consolidation Guardian Ad Litem became part of the Juvenile Services Department

Department Revenues:

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$4,317	\$6,330	\$7,314	\$8,263	\$8,263	\$9,579
PROP	Collection Fees and Charges	\$97	\$88	\$348	\$600	\$330	\$425
STATE	State Grants	\$1,882	\$1,901	\$1,859	\$1,872	\$1,900	\$1,900
INTERTRNF	Interagency Transfers	\$1,300	\$1,281	\$85	\$117	\$0	\$117
FED	Federal Grants	\$942	\$910	\$688	\$416	\$416	\$819
TOTAL REVENUE		\$8,538	\$10,510	\$10,294	\$11,268	\$10,909	\$12,840

- FY 2006-07 department revenues are increasing by \$1.6 million or 14.0% from the FY 2005-06 Budget due primarily to:
 - \$1.3 million increase in the General Fund
 - (\$175,000) decrease in Collection Fees and Charges
 - \$403,000 increase in Federal Grants

- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$4.3 million or 50.4% due primarily to:
 - \$5.3 million increase in the General Fund
 - \$328,000 increase in Collection Fees and Charges
 - (\$1.2) million decrease in Interagency Transfers
 - (\$123,000) decrease in Federal Grants

Department Expenditures:

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$3,634	\$4,576	\$5,211	\$5,985	\$5,576	\$6,093
	Overtime Salary	\$26	\$44	\$45	\$50	\$131	\$70
	Fringe	\$1,074	\$1,406	\$1,599	\$1,772	\$1,690	\$1,916
	Overtime Fringe	\$8	\$13	\$17	\$22	\$42	\$22
	Other Operating	\$3,735	\$4,407	\$3,222	\$3,356	\$3,387	\$4,634
	Capital	\$61	\$64	\$200	\$83	\$65	\$105
TOTAL OPERATING EXPENDITURES		\$8,538	\$10,510	\$10,294	\$11,268	\$10,891	\$12,840
TOTAL EXPENDITURES		\$8,538	\$10,510	\$10,294	\$11,268	\$10,891	\$12,840

- FY 2006-07 department expenditures are increasing by \$1.6 million or 14.0% from the FY 2005-06 Budget due primarily to:
 - \$108,000 increase in Salary
 - \$144,000 increase in Fringe
 - \$1.3 million increase in Other Operating
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$4.3 million or 50.4% due primarily to:
 - \$2.5 million increase in Salary
 - \$842,000 increase in Fringe
 - \$899,000 increase in Other Operating

Grant Funding:

(\$ in 000's)

Fund Source	Name of Grant	Description of Grant(Including allowable uses and restrictions)	Start Date	End Date	FY 2005-06 Budget	FY 2005-06 Required Match	FY 2006-07 Proposed	FY 2006-07 Required Match
STATEGRANT	Florida Department of Juvenile Justice-JAC	Operational support of the JAC	7/1/2005	6/30/2006	\$729	\$0	\$743	\$0
STATEGRANT	Florida Department of Juvenile Justice Juvenile Alternative Services Program (JASP)	Diversion program for eligible felony, repeat and violent misdemeanor juvenile offenders.	7/1/2005	6/30/2006	\$583	\$0	\$594	\$0
STATEGRANT	Florida Department of Juvenile Justice Intensive Delinquency Diversion Services	Diversion program for eligible juvenile offenders determined by the Florida Department of Juvenile Justice (DJJ) to be at high risk of becoming violent, chronic offenders according to DJJ's established risk criteria.	12/15/2003	12/14/2006	\$175	\$0	\$180	\$0
STATEGRANT	Florida Department of Children and Families	To provide substance abuse and mental health assessments to arrested juveniles	7/1/2005	6/30/2006	\$385	\$0	\$385	
FEDGRANT	US Department of Justice Bureau of Justice Assistance Byrne Grant Juvenile Assessment Center Technology Enhancement Project.	Continued enhancement of JSD information systems for mandate compliance, Datawarehouse, and Client Management Information Systems. Funds are project specific.	10/1/2005	9/30/2006	\$417	\$0	\$417	\$0
FEDGRANT	US Department of Office of Justice Program, Office of Juvenile Justice and Delinquency Prevention(OJJDP)Continuation	National Demonstration Project. Funds are project specific.	7/1/2002	6/1/2007	\$0	\$0	\$250	\$0
FEDGRANT	US Department of Justice, Office of Justice Programs, Office of Juvenile Justice and Delinquency Prevention (OJJDP) Congressional Earmark	National Demonstration Project. Funds are project specific.	9/1/2005	8/31/2007	\$0	\$0	\$247	\$0

Payments to Other Departments:

Department(to)	Reason and Source	Confirmed?	FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Corrections and Rehabilitation	Corrections and Rehabilitation Department - Food Services	No	\$60	\$54	\$37	\$40	\$40	\$40
Total Transfer to other Departments			\$60	\$54	\$37	\$40	\$40	\$40

Payments from Other Departments:

There are no payments from other departments reported.

Personnel Positions and Salaries and Fringes:

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Proj.	Base
Full-Time Positions Budgeted =	109	119	119	120	120	120
Full-Time Positions Filled =					112	
Part-time FTEs Budgeted =						
Temporary FTEs Budgeted =						

FY 2006-2007 personnel costs total \$8.1 million, which includes \$6.1 million in salaries, \$1.9 million of fringes and \$70,000 of overtime.

FY 2006-2007 personnel costs are increasing by \$272,000 or 3.5% from the 2005-2006 Budget. For FY 2006-2007, the department has 120 positions budgeted, which is the same staffing as the FY 2005-2006 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there were eight (8) vacancies reported.

Proposed Efficiencies:

There were no proposed efficiencies reported.

Budget Adjustments:

There are no anticipated budget adjustments.

Library Department Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

Public Service

- An enhancement is needed to meet patron demand for increased number of hours. This increase will allow the Library to open Country Walk to five-day service and provide additional hours of service at Hialeah Gardens and Tamiami, which will bring entire Library System to a minimum of full five-day operations per week. This will allow the Department to move towards the ultimate strategic goal of six-day operations per week systemwide
- The Department is implementing a new service for the delivery of Library materials to patrons home. It is anticipated that this new program will service a new segment of the citizens of Miami-Dade County who are not presently active Library patrons
- In FY 2006-07, The Library Department will begin implementation of the Self-Checkout stations at all library facilities. The self-checkout stations provide library patrons who do not need assistance, additional means of checking out library materials

Outreach Programming & Special Services

- The S.M.A.R.T. program started in FY 02/03. This is the Library's response to overwhelming requests from both parents and children for homework assistance. The department needs to continue the growth and expansion of the S.M.A.R.T. Program in order to handle the new libraries coming on- line

Administration and Support Services

- During the current year, the Library will complete development of a comprehensive security plan. This plan is to include deployment of security surveillance equipment and services throughout the Library System. This money will fund the implementation of the plan for FY 2006-07
- With the new library facilities coming on-line and the aging of their current facilities, there is a need for additional maintenance staff. Currently, the Department has four maintenance repairers and one AC mechanic to provide ongoing repairs and maintenance to all 40 facilities and to provide any necessary build-out for the interior of new library facilities. As it stands, with their current staffing levels, the Library is unable to maintain these buildings at a reasonable level of service response and has been unable to perform any preventative maintenance on existing facilities therefore; I am recommending that these two overage positions be approved to assist the Department in their support services area

Department Revenues:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Proposed
PROP	Ad Valorem Fees	\$48,148	\$53,920	\$61,416	\$72,776	\$72,776	\$86,749
PROP	Carryover	\$9,311	\$17,230	\$15,990	\$8,282	\$16,069	\$16,176
PROP	Miscellaneous Revenues	\$2,393	\$4,403	\$1,866	\$1,384	\$1,450	\$1,429
STATE	State Grants	\$2,937	\$2,553	\$2,962	\$2,000	\$2,599	\$2,000
TOTAL REVENUES		\$62,789	\$78,106	\$82,234	\$84,442	\$92,894	\$106,354

- FY 2006-07 operating revenues are increasing by \$21.9 million or 25.9% from the FY 2005-06 Budget due primarily to:
 - \$14.0 million increase in Ad Valorem Fees
 - \$7.9 million increase in Carryover
- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$43.6 million or 69.4% due primarily to:
 - \$38.6 million increase in Ad Valorem Fees
 - \$6.9 million increase in Carryover
 - (964,000) decrease in Miscellaneous Revenues
 - (\$937,000) decrease in State Grants

Department Expenditures:

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$19,748	\$21,902	\$22,492	\$25,482	\$24,703	\$28,008
	Overtime Salary	\$107	\$131	\$157	\$76	\$179	\$99
	Fringe	\$4,753	\$6,160	\$6,714	\$7,827	\$7,172	\$8,127
	Overtime Fringe	\$14	\$19	\$23	\$11	\$28	\$15
	Other Operating	\$20,937	\$33,329	\$36,374	\$49,700	\$40,833	\$66,047
	Capital	\$0	\$575	\$406	\$1,346	\$3,803	\$4,058
TOTAL OPERATING EXPENDITURES		\$45,559	\$62,116	\$66,166	\$84,442	\$76,718	\$106,354
TOTAL EXPENDITURES		\$45,559	\$62,116	\$66,166	\$84,442	\$76,718	\$106,354

- FY 2006-07 operating expenditures are increasing by \$21.9 million or 25.9% from FY 2005-06 Budget due primarily to:
 - \$2.5 million increase in Salary
 - \$304,000 increase in total Fringe
 - \$16.3 million increase in Other Operating
 - \$2.7 million increase in Capital
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$60.8 million or 133.4% due primarily to:
 - \$8.3 million increase in Salary
 - \$3.4 million increase in Fringe
 - \$45.1 million increase in Other Operating
 - \$4.0 million increase in Capital

Payments To Other Departments:

Department (to)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)			Actual	Actual	Actual	Budget	Projection	Base Budget Submission
County Manager's Office	Library Operations	Yes	\$68	\$56	\$0	\$0	\$0	\$0
County Attorney's Office	County Attorney's Office - Legal Services	No	\$0	\$50	\$50	\$50	\$50	\$0
Communications	Communications Department Promotional Spots Program	No	\$0	\$85	\$85	\$85	\$85	\$85
Total Transfer to other Departments			\$68	\$191	\$135	\$135	\$135	\$85

- FY 2006-07 payments to other departments are decreasing by (\$50,000) or (37.0%) due primarily to the County Attorney's Office.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments have increased by \$17,000 or 25%.

Payments From Other Departments:

There are no payments to other departments reported.

Personnel Positions and Salaries and Fringes:

full-time positions only

Activity	Changes	Date	Count +/-
FY 2005-06 Final Adopted Budget		10/1/2005	540
Administration and Support Services	Additional staffing	01/31/2006	5
Outreach Programming & Special Services	Additional staffing	01/31/2006	3
Public Service	Additional Staffing	01/31/2006	7
Administration and Support Services	Part-Time to Fulltime Conversions	01/31/2006	11
Computer Personnel	Additional staffing		3
Maintenance Personnel	Additional staffing		2
FY 2006-07 Budget Submission		2/1/2006	571
FY 2006-07 Proposed Budget			571

FY 2006-07 personnel costs total \$36.2 million, which includes \$28.0 million in salaries, \$8.1 million in total fringes and \$99,000 in overtime.

FY 2006-07 personnel costs are increasing by \$2.8 million or 8.5% from the FY 2005-06 Budget. For FY 2006-07, the department has 571 positions budgeted, which is an increase of 31 positions or 5.7% from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there were 21 vacancies reported.

Proposed New Efficiencies:

There are no new efficiencies reported.

Budget Adjustments:

There are no budget adjustments anticipated.

Capital Projects

CAPITAL FUNDED REQUESTS REVENUE SUMMARY 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Library

(\$ in 000's)	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
County Bonds/Debt										
Building Better Communities GOB Program	5,065	5,840	1,030	560	1,215	1,840	2,260	705	29,550	43,000
Total:	5,065	5,840	1,030	560	1,215	1,840	2,260	705	29,550	43,000
Other County Sources										
Miami-Dade Library Taxing District	14,551	21,803	26,631	21,612	7,527	2,900	2,900	2,900	2,900	89,173
Total:	14,551	21,803	26,631	21,612	7,527	2,900	2,900	2,900	2,900	89,173
State of Florida										
Florida Department of State	0	0	500	0	0	0	0	0	0	500
Total:	0	0	500	0	0	0	0	0	0	500
Department Total:	19,616	27,643	28,161	22,172	8,742	4,740	5,160	3,605	32,450	132,673

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY 2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Library Recreation and Culture

(\$ in 000's)	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Library Facilities - New									
BUILDING BETTER COMMUNITIES LIBRARY PROJECTS	0	0	0	0	0	0	0	23,945	23,945
COUNTRY WALK BRANCH LIBRARY	88	6,077	2,025	0	0	0	0	0	8,190
COUNTY COMMISSION DISTRICT 02 BRANCH LIBRARY B	1,837	2,363	1,013	0	0	0	0	0	5,213
DORAL BRANCH LIBRARY	2,004	452	3,138	0	0	0	0	0	5,594
HIALEAH GARDENS BRANCH LIBRARY	1,505	849	749	1,498	0	0	0	0	4,601
INTERNATIONAL MALL BRANCH LIBRARY	1,784	1,729	0	0	0	0	0	0	3,513
KENDALE LAKES BRANCH LIBRARY	1,900	3,000	2,127	0	0	0	0	0	7,027
KILLIAN BRANCH LIBRARY	2,000	1,688	3,806	1,688	0	0	0	0	9,182
NARANJA BRANCH LIBRARY	2,161	3,000	1,875	0	0	0	0	0	7,036
PINECREST BRANCH LIBRARY	1,100	1,000	1,582	0	0	0	0	0	3,682
Library Facilities - Repairs and Renovations									
LIBRARY FACILITIES - REPAIR/MAINTENANCE	10,420	2,995	3,460	4,115	4,740	5,160	3,860	6,835	41,585
NORTHEAST REGIONAL LIBRARY	1,200	2,500	3,110	2,190	0	0	0	690	9,690
SHENANDOAH BRANCH LIBRARY	317	1,618	0	0	0	0	0	0	1,935
WEST DADE REGIONAL LIBRARY	500	0	0	0	0	0	0	980	1,480
Department Total:	26,816	27,271	22,885	9,491	4,740	5,160	3,860	32,450	132,673

Medical Examiner Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- An Exabyte 221L Tape Library for LTO Type 3 tapes is necessary to transfer data off-site. (\$20,000) We currently do not back-up and store off-site. This system would enable us to comply with new county storage standards and replace an inadequate DLT tape backup system currently in use. The alternative online storage system which uses Storage Areas Network (SAN) is \$47,000.
- Since an additional fifteen (15) employees have now been included in the Special Risk Retirement, an additional \$27,000 to \$38,000 will be needed as a mid-year or year-end amendment due to this change in policy.
- In 1988 ME Building (approximately 88,000 square feet) Cost \$12.6 million. Furniture and carpeting cost \$1.4 million. Department needs to replace approximately \$312,000 worth of furniture and carpeting. (GSA estimate). A total of \$114,000 has been included in the Department's Capital Outlay Reserve Budget recommendation. The remaining amount needed will be requested in the FY 07/08 Budget.
- Trust Fund-Fund 600: May not be co-mingled with other funds as per federal rules. Federal rules prohibit budgeting for unrealized revenue. This fund is depleting and may expire by the end of January, 2007. It is impacting upon the General Fund due to the transfer of the mini-lab maintenance, and a portion of the copy machine and digital cameras.

Department Revenues:

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
REVENUE		Actual	Actual	Actual	Budget	Projection	Proposed
CW	General Fund Countywide	\$5,138	\$5,854	\$6,163	\$7,371	\$7,387	\$8,177
PROP	Carryover	\$295	\$201	\$172	\$114	\$321	\$27
PROP	Cremation Approval Fees	\$161	\$198	\$283	\$270	\$280	\$280
PROP	Forensic Imaging	\$67	\$41	\$37	\$40	\$45	\$45
PROP	Other Revenues	\$192	\$133	\$149	\$135	\$120	\$97
PROP	Photographic Sales	\$137	\$22	\$17	\$12	\$15	\$15
PROP	Special Service Fees	\$240	\$111	\$57	\$80	\$74	\$55
PROP	Toxicology Testing	\$0	\$143	\$176	\$143	\$118	\$68
TOTAL REVENUES		\$6,230	\$6,703	\$7,054	\$8,165	\$8,360	\$8,764

- FY 2006-07 operating revenues are increasing by \$599,000 or 7.3% from the FY 2005-06 Budget due primarily to:
 - \$806,000 increase in the General Fund
 - (\$87,000) decrease in Carryover
 - (\$75,000) decrease in Toxicology Testing

- Over the five (5) year period from FY 2002-03 to FY 2006-07, total departmental revenues will have increased by \$2.5 million or 40.7% due primarily to:
 - \$3.0 million increase in the General Fund
 - (\$268,000) decrease in Carryover
 - \$119,000 increase in Cremation Approval Fees
 - (\$95,000) decrease in Other Revenues
 - (\$122,000) decrease in Photographic Sales
 - (\$185,000) decrease in Special Service Fees
 - \$68,000 increase in Toxicology Testing

Department Expenditures:

(\$ in 000's)	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES	Actual	Actual	Actual	Budget	Projection	Proposed
Salary	\$3,815	\$4,247	\$4,464	\$4,739	\$4,760	\$5,036
Overtime Salary	\$57	\$38	\$52	\$56	\$65	\$53
Fringe	\$790	\$999	\$1,066	\$1,598	\$1,610	\$1,832
Overtime Fringe	\$0	\$0	\$0	\$3	\$16	\$13
Other Operating	\$1,349	\$1,245	\$1,206	\$1,661	\$1,551	\$1,684
Capital	\$18	\$2	\$-55	\$108	\$331	\$146
TOTAL OPERATING EXPENDITURES	\$6,029	\$6,531	\$6,733	\$8,165	\$8,333	\$8,764
TOTAL EXPENDITURES	\$6,029	\$6,531	\$6,733	\$8,165	\$8,333	\$8,764

- FY 2006-07 operating expenditures are increasing by \$599,000 or 7.3% from the FY 2005-06 Budget due primarily to:
 - \$297,000 increase in Salary
 - \$234,000 increase in total Fringe
- Over the five (5) year period from FY 2002-03 to FY 2006-07, operating expenditures will have increased by \$2.7 million or 45.4% due primarily to:
 - \$1.2 million increase in Salary
 - \$1.0 million increase in total Fringe
 - \$335,000 increase in Other Operating
 - \$128,000 increase in Capital

Payments From Other Departments:

There are no payments from other departments reported.

Payments To Other Departments:

There are no payments to other departments reported.

Personnel Positions and Salaries and Fringes:

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	62	63	66	70	70	70
Full-Time Positions Filled =	62	63	66		70	
Part-time FTEs Budgeted =	1.8	2.25	2.25	1.5	1.5	1.5
Temporary FTEs Budgeted =						

FY 2006-07 Personnel Costs total \$6.9 million which includes \$5.1 million in salaries and \$1.8 million in fringes and no overtime.

FY 2006-07 personnel costs are increasing by \$538,000 or 8.4% from the FY 2005-06 Budget. The department has 70 positions which is the same staffing as the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there was one (1) vacancy reported.

Proposed Efficiencies:

Description of Efficiency/Improvement	Related Outcome List	Implementation Date	FY 2005-06			FY 2006-07		
			Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Conversion from conventional to digital photography	PS1-7	2/1/2006	0	0	Doctors can view photographs as part of case file on ME software program, photographers can view photographs for corrections rapidly, reduces time to access photographs by 50%, reduces costs of film, chemicals & other supplies.	30	0	Doctors can view photographs as part of case file on ME software program, photographers can view photographs for corrections rapidly, reduces time to access photographs by 50%, reduces costs of film, chemicals & other supplies.
				0	0		30	0

Budget Adjustments:

- There are no budget adjustments anticipated.

Capital Projects:

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT:		Medical Examiner									
		2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Other County Sources											
	Capital Outlay Reserve	200	0	500	0	0	0	0	0	0	500
	Total:	200	0	500	0	0	0	0	0	0	500
	Department Total:	200	0	500	0	0	0	0	0	0	500

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

Public Safety										
		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Equipment Acquisition										
	MEDICAL EXAMINER EQUIPMENT AND FACILITY IMPROVEMENTS	0	500	0	0	0	0	0	0	500
	Department Total:	0	500	0	0	0	0	0	0	500

Metro-Miami Action Plan Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- Teen Court Program – A program audit was conducted by the Office of the Inspector General (OIG). Staff developed a corrected action plan that was accepted by the OIG. Staff has met with representatives from the State Attorney's Office and Juvenile Services to restore the program.
- Micro Loan Pilot Program – The Budget Department did not consider funding this program. The MMAP Trust Board of Directors will indicate to the Board of County Commissioners an adjustment in the budget to request economic development and social justice funding.

Department Revenues:

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
REVENUE							
CW	General Fund Countywide	\$978	\$1,022	\$998	\$977	\$1,115	\$943
PROP	Carryover	\$3,800	\$4,386	\$6,101	\$2,132	\$7,668	\$5,294
PROP	Credit and Collections	\$728	\$1,030	\$1,117	\$0	\$0	\$0
PROP	Documentary Stamp Surtax	\$1,979	\$2,958	\$4,009	\$3,410	\$4,750	\$3,652
PROP	Interest Earnings	\$39	\$19	\$65	\$6	\$60	\$60
PROP	Miami-Dade Public Schools	\$562	\$641	\$805	\$855	\$626	\$954
PROP	Occupational License Fees	\$299	\$313	\$292	\$325	\$355	\$355
PROP	Surcharge Revenues	\$1,283	\$1,078	\$157	\$950	\$962	\$1,000
FED	Overtown Economic Development Grant	\$10	\$1	\$518	\$0	\$0	\$0
TOTAL REVENUES		\$9,678	\$11,448	\$14,062	\$8,655	\$15,536	\$12,258

- FY 2006-07 department revenues are increasing by \$3.6 million or 41.6% from the FY 2005-06 Budget due primarily to:
 - \$242,000 increase in Documentary Stamp Surtax
 - \$99,000 increase in Miami-Dade Public Schools
 - \$3.1 million increase in Carryover

- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have increased by \$2.6 million or 26.7% due primarily to:
 - (\$728,000) decrease in Credit and Collections
 - \$1.7 million increase in Documentary Stamp Surtax
 - \$392,000 increase in Miami-Dade Public Schools
 - (\$283,000) decrease in Surcharge Revenues
 - \$1.5 million increase in Carryover

Department Expenditures:

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
EXPENDITURES							
	Salary	\$1,487	\$1,503	\$1,690	\$1,878	\$1,812	\$1,787
	Overtime Salary	\$2	\$3	\$8	\$0	\$0	\$0
	Fringe	\$337	\$423	\$457	\$545	\$496	\$531
	Overtime Fringe	\$0	\$0	\$0	\$0	\$0	\$0
	Other Operating	\$3,425	\$3,415	\$4,218	\$6,218	\$7,924	\$9,922
	Capital	\$41	\$3	\$21	\$14	\$10	\$18
TOTAL OPERATING EXPENDITURES		\$5,292	\$5,347	\$6,394	\$8,655	\$10,242	\$12,258
TOTAL EXPENDITURES		\$5,292	\$5,347	\$6,394	\$8,655	\$10,242	\$12,258

- FY 2006-07 department expenditures are increasing by \$3.6 million or 41.6% from the FY 2005-06 Budget due primarily to:
 - (\$91,000) decrease in Salary
 - \$3.7 million increase in Other Operating
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$7.0 million or 131.6% due primarily:
 - \$300,000 increase in Salary
 - \$194,000 increase in Fringe
 - \$6.5 million increase in Other Operating

Grant Funding:

There are no grant funds reported.

Payments to Other Departments:

There are no payments to other departments reported.

Payments from Other Departments:

There are no payments from other departments reported.

Personnel Positions and Salaries and Fringes:

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	36	36	33	32	32	32
Full-Time Positions Filled =						
Part-time FTEs Budgeted =						
Temporary FTEs Budgeted =						

FY 2006-2007 personnel costs total \$2.3 million, which includes \$1.8 million of salaries, \$531,000 of fringes and no overtime.

FY 2006-2007 personnel costs are decreasing by (\$105,000) or (4.3%) from the FY 2005-06 Budget. For FY 2006-07, the department has 32 positions budgeted, which is the same staffing as the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there were six (6) vacancies reported.

Proposed Efficiencies:

There are no new efficiencies reported.

Budget Amendments:

There are no budget adjustments anticipated.

Metropolitan Planning Organization Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- Improved level of service on major roadway corridors
- Increased public knowledge and understanding of public transportation alternatives and benefits
- Expanded rapid transit service along major corridors
- Improved transportation connectivity of intercounty movements

Department Revenues:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Base
STATE	State Grants	\$427	\$732	\$677	\$174	\$170	\$200
INTERTRNF	Carryover	(\$163)	\$0	\$36	\$0	\$68	\$81
INTERTRNF	PTP Sales Tax Revenue	\$0	\$0	\$0	\$0	\$300	\$435
INTERTRNF	Secondary Gas Tax	\$681	\$748	\$675	\$675	\$613	\$768
FED	Federal Grants	\$2,754	\$3,971	\$3,784	\$4,916	\$5,335	\$4,411
FED	Transfer From Other Funds	\$100	\$100	\$100	\$100	\$100	\$100
TOTAL REVENUES		\$3,799	\$5,551	\$5,272	\$5,865	\$6,586	\$5,995

- FY 2006-07 department revenues are increasing by \$130,000 or 2.2% from the FY 2005-06 Budget due primarily to:
 - \$81,000 in Carryover
 - \$435,000 increase in PTP Sales Tax Revenue
 - \$93,000 increase in Secondary Gas Tax
 - (\$505,000) decrease in Federal Grants
- Over the five (5) year period from FY 2002-03 to FY 2006-07, department revenues will have increased by \$2.2 million or 57.8% due primarily to:
 - (\$227,000) decrease in State Grants
 - \$244,000 increase in Carryover
 - \$435,000 increase in PTP Sales Tax Revenue
 - \$ 87,000 increase in Secondary Gas Tax
 - \$1.7 million increase in Federal Grants

Department Expenditures:

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Base
	Salary	\$1,268	\$1,373	\$1,488	\$1,672	\$1,580	\$1,647

	Overtime Salary	0	0	0	0	0	0
	Fringe	\$260	\$280	\$327	\$388	\$342	\$379
	Overtime Fringe	0	0	0	0	0	0
	Other Operating	\$2,271	\$3,862	\$3,386	\$3,777	\$4,519	\$3,952
	Capital	\$27	\$0	\$3	\$28	\$64	\$17
OPERATING EXPENDITURES		\$3,826	\$5,515	\$5,204	\$5,865	\$6,505	\$5,995

- FY 2006-07 operating expenditures are increasing by \$130,000 or 2.2% from the FY 2005-06 Budget due primarily to Other Operating.
- Over the five (5) year period from FY 2002-03 to FY 2006-07, operating expenditures will have increased by \$2.2 million or 56.7% due primarily to:
 - \$379,000 increase in Salary
 - \$119,000 increase in Fringes
 - \$1.7 million increase in Other Operating

Payments To Other Departments:

Department (to)	Reason and Source	Confirmed?	(\$ in 000's)					
			FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
			Actual	Actual	Actual	Budget	Projection	Base Budget Submission
Transit	Transportation Planning	No	\$53	\$109	\$118	\$145	\$145	\$165
Strategic Business Management	TIP Concurrency – Office of Strategic Business Management	No	\$50	\$50	\$50	\$50	\$50	\$50
Planning and Zoning	Transportation Planning	No	\$275	\$200	\$161	\$200	\$200	\$275
Public Works	Transportation Planning	No	\$95	\$91	\$99	\$120	\$120	\$120
Communications	Promotional Spots Program	No	\$15	\$30	\$30	\$30	\$30	\$30
Communications	Community Periodicals	No	\$0	\$30	\$30	\$30	\$30	\$30
Finance	Accounting support services	No	\$38	\$38	\$38	\$38	\$38	\$38
Total Transfer to other Departments			\$526	\$548	\$526	\$613	\$613	\$698

- FY 2006-07 payments to other departments are increasing by \$85,000 or 13.9% due primarily to Planning and Zoning.
- Over the five (5) year period FY 2002-03 to FY 2006-07, payments to other departments will have increased by \$176,000 or 33.5% due primarily to Transit.

Payments From Other Departments:

Department (from)	Reason and Source	Confirmed?	(\$ in 000's)					
			FY 2002-03 Actual	FY 2003-04 Actual	FY 2004-05 Actual	FY 2005-06 Budget	FY 2005-06 Projection	FY 2006-07 Base Budget Submission
Transit	Transportation Planning support elements to the UPWP.	No	\$100	\$100	\$100	\$100	\$100	\$100
Total Transfer from other Departments			\$100	\$100	\$100	\$100	\$100	\$100

- Payments from other departments are remaining the same as the FY 2005-06 Budget.
- Over the five (5) year period of FY 2002-03 to FY 2006-07, payments will have remained the same.

Personnel Positions and Salaries and Fringes:

FY 2006-07 personnel costs total \$2.0 million, which includes \$1.6 million of salaries, \$379,000 of fringes and no overtime.

FY 2006-07 personnel costs are decreasing by (\$34,000) or (1.6%) from the FY 2005-06 Budget. For FY 2006-07, the department has 17 positions budgeted, which is the same as the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there was one (1) vacancy reported.

Proposed New Efficiencies:

\$ In 000's			New Efficiencies					
Activity	Description of Efficiency or Improvement	Implementation Date	FY 2005-06			FY 2006-07		
			Net \$ Value	Net Positions	Performance Impact	Net \$ Value	Net Positions	Performance Impact
Administration	Purchase of High Speed Black & White Copier/Scanner	4/1/2006	1	0	Continued efforts into a paperless office. New high speed scanner will allow electronic archiving, which will save time, space and paper.	2	0	Savings in time, paper and storage.
Totals			1	0		2	0	

Budget Adjustments:

There are no budget adjustments anticipated.

Capital Projects:

There are no capital projects reported.

Miami-Dade Housing Agency Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- **Department-wide Issues:**

- Work force housing/GOB and related issues
- Flat revenues and escalating personnel and other costs over a period of years have put pressure on MDHA to maintain an adequate level of services to the public as well as internal support
- Capital Fund Financing Program (CFFP) bond proposal--may be limited due to proposed capital budget cuts
- Office building--change order and financing the purchase
- Impact of staffing reductions from last year's cuts

- **Public Housing Issues**

- Proposed asset-based management and budgeting system
- Impact of hurricanes on maintenance spending

- **Private Rental Issues**

- Housing Assistance Payment (HAP) revenue is not keeping pace with costs
- HUD OIG recommends additional inspectors for HQS

- **New Markets-Tenant Selection Issues**

- Disposition of county property
- May have to create project based waiting lists and open a new waiting list for 0 and 1 bedroom elderly

- **Finance & Administration Issues**

- Reduced staffing has affected timeliness of some activities

- **Affordable Housing-Surtax Issues**

- Housing prices have made it difficult if not impossible for low income working families to buy homes even with a subsidy
- Surtax cash position

- **Development Issues**

- UFAS Voluntary Compliance Agreement may use a large portion of capital funds
- HOPE VI project status; HUD is limiting personnel funding for program administration
- President's proposed budget reduces capital grant funding by 25%. Will lead to staffing reductions and maintenance funding shortfalls

Department Revenues:

REVENUE		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Proposed
PROP	Documentary Stamp Surtax	\$23,280	\$34,119	\$46,112	\$42,224	\$43,322	\$42,000
PROP	Interest Income	\$2,135	\$1,782	\$2,460	\$1,151	\$2,738	\$2,700
PROP	Miscellaneous Revenues	\$1,611	\$4,931	\$7,631	\$1,552	\$1,448	\$1,480
PROP	Rentals	\$14,269	\$15,112	\$14,779	\$16,798	\$15,776	\$16,790
PROP	Other	\$3,432	\$358	\$134	\$68	\$131	\$131
PROP	Sale of Properties-Homeownership	\$2,530	\$1,973	\$380	\$3,500	\$4,642	\$3,187
PROP	SHIP Carryover	\$15,841	\$21,748	\$23,025	\$15,000	\$21,000	\$6,000
PROP	Lakeside & Park Lakes Revenues	\$250	\$480	\$712	\$831	\$647	\$2,587
PROP	HAP-Section 8 New Construction	\$2,951	\$3,248	\$3,050	\$3,100	\$3,100	\$3,100
PROP	Surtax Committed Loan Carryover	\$12,174	\$14,640	\$0	\$13,927	\$50,000	\$38,009
PROP	Loans Servicing Fees	\$603	\$580	\$597	\$500	\$500	\$600
PROP	Fannie Mae Reimbursement	\$0	\$0	\$0	\$3,500	\$3,000	\$0
PROP	Surtax Loan Payback	\$0	\$0	\$0	\$9,000	\$9,000	\$10,000
STATE	Miscellaneous Non-Operating Revenue	\$554	\$458	\$2,524	\$1,000	\$3,000	\$3,000
STATE	SHIP Operations	\$5,357	\$7,165	\$9,539	\$5,200	\$7,410	\$8,000
FED	Federal Grants	\$10,596	\$5,506	\$4,718	\$5,091	\$5,389	\$4,571
FED	Housing Assistance Payments	\$123,597	\$140,718	\$144,256	\$139,756	\$148,235	\$149,858
FED	Public Housing Subsidy	\$29,215	\$27,075	\$27,867	\$25,591	\$25,574	\$25,808
FED	Section 8 Admin Fee	\$11,050	\$11,748	\$14,388	\$13,612	\$14,561	\$14,715
FED	Hope IV	\$2,451	\$2,531	\$1,709	\$1,978	\$1,459	\$1,249
FED	Family Self Sufficiency-FSS	\$0	\$0	\$53	\$63	\$63	\$73
TOTAL REVENUES		\$261,896	\$294,172	\$303,934	\$303,442	\$360,995	\$333,858

- FY 2006-07 department revenues are increasing by \$30.4 million or 10.0% from the FY 2005-06 Budget due primarily to:
 - (\$244,000) decrease in Documentary Stamp Surtax
 - (\$1.5) million increase in Interest Income
 - (\$313,000) decrease in Sale of Properties
 - (\$9.0) million decrease in SHIP Carryover
 - \$1.8 million increase in Lakeside & Park Lakes Revenues
 - \$24.1 million increase in Surtax Committed Loan Carryover
 - \$100,000 increase in Loans Servicing Fees
 - (\$3.5) million decrease in Fannie Mae Reimbursement
 - \$1.0 million increase in Surtax Loan Payback
 - \$2.0 million increase in Miscellaneous Non operating
 - \$2.8 million increase in SHIP Operations
 - (\$520,000) decrease in Federal Grants
 - \$10.1 million increase in Housing Assistance Payments
 - \$217,000) increase in Public Housing Subsidy
 - \$1.1 million increase in Section 8 Admin Fee
 - (\$729,000) decrease in Hope IV

- Over the five (5) year period from FY 2002-03 to FY 2006-07, department revenues will have increased by \$72.0 million or 27.5% due primarily to:
 - \$18.7 million increase in Documentary Stamp Surtax
 - (\$565,000) increase in Interest Income
 - (\$131,000) decrease in Miscellaneous Revenues
 - \$2.5 million increase in Rentals
 - (\$3.3) million decrease in Other Revenues
 - \$657,000 increase in Sale of Properties-Homeownership
 - (\$9.8) million decrease in SHIP Carryover
 - \$2.3 million increase in Lakeside & Park Lakes Revenues
 - \$149,000 increase in HAP-Section 8 New Construction
 - \$25.8 million increase in Surtax Committed Loan Carryover
 - \$2.5 million increase in Miscellaneous Non-operating Revenue
 - \$2.6 million increase in SHIP Operations
 - (\$6.0) million decrease in Federal Grants
 - \$26.3 million increase in Housing Assistance Payments
 - (\$3.4) decrease in Public Housing Subsidy
 - \$3.7 million increase in Section 8 Admin Fee
 - (\$1.2 million) decrease in Hope IV

Department Expenditures:

EXPENDITURES		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
(\$ in 000's)		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$30,766	\$31,672	\$30,209	\$30,726	\$30,825	\$33,460
	Overtime Salary	\$638	\$656	\$882	\$604	\$792	\$539
	Fringe	\$10,900	\$11,164	\$14,100	\$10,326	\$11,747	\$12,175
	Overtime Fringe	\$213	\$218	\$193	\$142	\$147	\$126
	Other Operating	\$87,919	\$39,399	\$35,276	\$35,435	\$32,059	\$32,853
	Capital	\$2,737	\$1,046	\$1,277	\$1,233	\$1,895	\$792
TOTAL OPERATING EXPENDITURES		\$133,173	\$84,155	\$81,937	\$78,466	\$77,465	\$79,945
	OthNonOper	\$128,723	\$143,431	\$158,900	\$224,976	\$239,522	\$253,913
TOTAL EXPENDITURES		\$261,896	\$227,586	\$240,837	\$303,442	\$316,987	\$333,858

- FY 2006-07 department expenditures are increasing by \$30.4 million or 10.0% from FY 2005-06 Budget due primarily to:
 - \$2.7 million increase in Salary
 - \$1.8 million increase in Fringe
 - (\$2.6) million decrease in Other Operating
 - (\$441,000) decrease in Capital
 - \$28.9 million increase in Other Non-operating
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$72.0 million or 27.5% due primarily to:
 - \$2.7 million increase in Salary
 - \$1.3 million increase in Fringe
 - (\$55.1) million decrease in Other Operating
 - (\$1.9 million) decrease in Capital
 - \$125.2 million increase in Other Non-operating

Grant Funding:

No grant funds reported.

Payments to Other Departments:

(\$ in 000's)

Department(to)	Reason and Source	Confirmed?	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
			Actual	Actual	Actual	Budget	Projection	Base Budget
								Submission
County Attorney's Office	County Attorney - Legal Services	No	\$350	\$400	\$400	\$400	\$400	\$0
Planning and Zoning	Housing Research	No	\$0	\$85	\$85	\$88	\$88	\$88
Communications	Communications Department - Promotional Spots Program	No	\$0	\$85	\$85	\$85	\$85	\$85
Enterprise Technology Services	Desktop & Network support	No	\$0	\$0	\$0	\$500	\$500	\$500
Community Action Agency	Low Income rehab projects	No	\$0	\$0	\$0	\$200	\$200	\$200
Human Services	Helen Sawyer ALF	No	\$616	\$1,606	\$1,650	\$1,700	\$1,700	\$1,700
Housing Finance Authority	Loan Repayment	No	\$0	\$0	\$0	\$1,000	\$1,000	\$1,000
Audit and Management Services	Audits all funds	No	\$100	\$100	\$110	\$110	\$110	\$110
Human Services	HOPE VI	No	\$430	\$500	\$535	\$538	\$542	\$323
Human Services	Martin Fine, etc.	No	\$259	\$88	\$96	\$140	\$97	\$98
Board of County Commissioners	Board of County Commissioners - Commission Auditor	No	\$10	\$11	\$11	\$11	\$11	\$11
Total Transfer to other Departments			\$1,765	\$2,875	\$2,972	\$4,772	\$4,733	\$4,115

- FY 2006-07 payments to other departments are decreasing by (\$657,000) or (13.8%) from the FY 2006-07 Budget due primarily to:
 - (\$400,000) decrease to County Attorney (Legal Services)
 - (\$215,000) decrease to Human Services (HOPE IV)
- Over the five (5) year period FY 2002-03 to FY 2006-07, payments to other departments will have increased by \$2.4 million or 33.2% due primarily to:
 - (\$350,000) decrease to County Attorney-Legal Services
 - \$500,000 increase to ETS (Desktop & Network support)
 - \$200,000 increase to CAA (Low income rehab projects)
 - \$1.1 million increase to Human Services (Helen Sawyer ALF)
 - \$1.0 million to Housing Finance Authority (Loan Repayment)
 - (\$107,000) decrease to Human Services (HOPE IV)
 - (\$161,000) decrease to Human Services (Martin Fine, Etc.)

Payments From Other Departments:

There are no payments from other departments reported.

Personnel Positions and Salaries and Fringes:

All Positions:	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	763	755	690	690	690	698
Full-Time Positions Filled =						
Part-time FTEs Budgeted =	279	155	103	36	35	35
Temporary FTEs Budgeted =	113	82	43	0	3.5	0

FY 2006-07 personnel costs total \$46.3 million, which includes \$33.5 million in salaries, \$12.2 million in total fringes and \$539,000 in overtime.

FY 2006-07 personnel costs are increasing by \$4.5 million or 10.8% from the FY 2005-06 Budget. For FY 2006-07, the department has 698 positions budgeted, which is an increase of eight (8) positions or 1.2% from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there were 37 vacancies reported.

Proposed Efficiencies:

There are no new efficiencies reported.

Budget Adjustments:

There are no budget adjustments anticipated.

Capital Projects:

Housing Agency CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY 2006-07 Proposed Capital Budget and Multi-Year Capital Plan									
(\$ in 000's)									
Health and Human Services									
	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Departmental Information Technology Projects									
HOUSING PORTAL	50	250	0	0	0	0	0	0	300
Public Housing Improvements									
AIR CONDITIONER AND ELECTRICAL UPGRADES - CAPITAL FUNDS FINANCING PROGRAM (CFFP)	0	3,000	2,700	2,700	0	0	0	0	8,400
ARCHITECTURAL AND INSPECTION SERVICES CAPITAL FUND PROGRAM (CFP) 716	0	2,500	0	0	0	0	0	0	2,500
EXTERIOR IMPROVEMENTS/ ELEVATORS - CAPITAL FUNDS FINANCING PROGRAM	0	2,167	1,667	1,666	0	0	0	0	5,500
FUTURE CAPITAL FUNDS PROGRAM	0	0	9,900	9,900	9,900	9,900	0	0	39,600
HOMEOWNERSHIP - BUILDING BETTER COMMUNITIES BOND PROGRAM	0	0	0	0	0	0	0	60,455	60,455
MODERNIZATION - CAPITAL FUNDS FINANCING PROGRAM	0	1,937	1,667	1,666	0	0	0	0	5,270
NON-DWELLING EQUIPMENT CAPITAL FUND PROGRAM 715	0	5	145	0	0	0	0	0	150
NON-DWELLING STRUCTURE CAPITAL FUND PROGRAM 715	140	140	0	0	0	0	0	0	280
PHYSICAL IMPROVEMENTS - CAPITAL FUNDS FINANCING PROGRAM	0	2,297	1,767	1,766	0	0	0	0	5,830
PRESERVATION OF AFFORDABLE HOUSING-BUILDING BETTER COMMUNITIES BOND PROGRAM	12,894	13,740	1,169	0	6,186	2,911	0	23,100	60,000
SCOTT/CARVER HOMES MIXED HOUSING	7,218	7,767	7,488	5,333	0	0	0	0	27,806
SCOTT/CARVER HOMES PUBLIC HOUSING	2,434	2,547	555	0	0	0	0	0	5,536
SITE AND DWELLING STRUCTURE IMPROVEMENTS CAPITAL FUND PROGRAM 714	4,489	3,232	0	0	0	0	0	0	7,721
SITE AND DWELLING STRUCTURE IMPROVEMENTS CAPITAL FUND PROGRAM 715	2,635	2,633	2,632	0	0	0	0	0	7,900
SITE AND DWELLING STRUCTURE IMPROVEMENTS CAPITAL FUND PROGRAM 716	0	2,467	2,467	2,466	0	0	0	0	7,400
UNIFORM FEDERAL ACCESSIBILITY STANDARDS - CAPITAL FUNDS FINANCING PROGRAM (CFFP)	0	3,533	7,033	4,434	0	0	0	0	15,000
WORK FORCE, ELDERLY, AND FAMILY HOUSING-BUILDING BETTER COMMUNITIES BOND PROGRAM	334	2,033	2,233	0	350	675	3,575	22,800	32,000
Department Total:	30,194	50,248	41,423	29,931	16,436	13,486	3,575	106,355	291,648

Office of Community and Economic Development Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- Increased contract development, monitoring, and fiscal management of various projects including CDBG, HOME, Rental Rehabilitation, HODAG, EDI, CRP, Revolving Loan, Mom and Pop and Commission District projects while the CDBG administrative funding continues to decrease. This continues to be an issue for the department due to continued reduction in CDBG entitlement. The department attempted through its Policy Paper to cap the contract amount to \$25,000 to minimize the amount of contracts processed and monitored by the department. Additionally, the department requested increased general fund for more staff support for the Mom and Pop Program.
- Additional request of General Fund of \$189,000 from \$867,000 in FY 2005-06 to \$1.056 million in FY 2006-07 for the administering of non-CDBG projects. General Fund remained at the current level funding as a result of reduced non-CDBG responsibilities handled by the department. In the past, OCED handled all the Community Revitalization Area agenda items which are now the responsibility of the newly created Community Redevelopment Office.
- Reduce the number of agencies to be funded with Community Development Block Grants to those with viable projects and comply with the threshold of \$25,000 minimum by agency.
- The Department will no longer fund the County Attorney's Office in FY 2006-07 (\$161,000) but will continue to fund the OHP (\$179,000) for services rendered relating to historic preservation as required by the federal government.
- Funding from US HUD through the State without Administrative funding for future hurricane related expenses continues to be an issue. The federal government through the state has earmarked funding for Miami-Dade County for hurricane-related damages without any administrative funding.
- The County Manager's Office is currently working with the City of Miami to resolve issues relating to Parrot Jungle.

Department Revenues:

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
		Actual	Actual	Actual	Budget	Projection	Proposed
REVENUE							
CW	General Fund Countywide	\$608	\$676	\$867	\$867	\$867	\$867
PROP	Abatement Fees	\$26	\$24	\$4	\$25	\$32	\$45
PROP	Carryover	\$8,270	\$6,233	\$7,333	\$3,232	\$12,659	\$8,452
PROP	Interest Income	\$11	\$0	\$0	\$0	\$2	\$0
PROP	Program Income	\$56	\$466	\$7,677	\$0	\$95	\$95
PROP	CDBG Carryover	\$26,354	\$24,981	\$23,278	\$17,240	\$26,948	\$26,948
PROP	HOME Carryover	\$22,433	\$20,676	\$24,728	\$20,184	\$31,301	\$22,964
FED	Federal Grants	\$0	\$315	\$555	\$0	\$0	\$0
FED	Community Development Block Grant	\$24,113	\$23,677	\$22,410	\$20,169	\$18,731	\$17,794
FED	Emergency Shelter Grant	\$777	\$882	\$866	\$866	\$862	\$862
FED	HOME	\$7,827	\$8,403	\$7,663	\$6,730	\$6,706	\$6,371
FED	CDBG Program Income	\$649	\$359	\$748	\$300	\$800	\$400
FED	HOME Program Income	\$1,089	\$1,533	\$1,173	\$900	\$900	\$900
TOTAL REVENUES		\$92,213	\$88,225	\$97,302	\$70,513	\$99,903	\$85,698

- FY 2006-07 department revenues are increasing by \$15.2 million or 21.5% from the FY 2005-06 Budget due primarily to:
 - \$5.2 million increase in Carryover
 - \$9.7 million increase in CDBG Carryover
 - \$2.8 million increase in HOME Carryover
 - (\$2.4) million decrease in Community Development Block Grants
 - (\$359,000) decrease in HOME
 - \$100,000 increase in CDBG Program Income

- Over the five (5) year period from FY 2002-03 to FY 2006-07, revenues will have decreased by (\$6.5) million or (7.1%) due primarily to:
 - \$259,000 increase in the General Fund
 - \$182,000 increase in Carryover
 - \$594,000 increase in CDBG Carryover
 - \$531,000 increase in HOME Carryover
 - (\$6.3) million decrease in Community Development Block Grant
 - (\$1.5) million decrease in HOME
 - (\$249,000) decrease in CDBG Program Income
 - (\$189,000) decrease in HOME Program Income

Department Expenditures:

(\$ in 000's)		FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
EXPENDITURES		Actual	Actual	Actual	Budget	Projection	Proposed
	Salary	\$4,493	\$4,789	\$4,543	\$4,627	\$4,297	\$4,093
	Overtime Salary	0	0	0	0	0	0
	Fringe	\$1,048	\$1,172	\$1,235	\$1,306	\$1,239	\$1,255
	Overtime Fringe	0	0	0	0	0	0
	Other Operating	\$34,735	\$26,925	\$20,609	\$64,562	\$35,992	\$80,350
	Capital	\$47	\$0	\$7	\$18	\$11	\$0
TOTAL OPERATING EXPENDITURES		\$40,323	\$32,886	\$26,394	\$70,513	\$41,539	\$85,698
TOTAL EXPENDITURES		\$40,323	\$32,886	\$26,394	\$70,513	\$41,539	\$85,698

- FY 2006-07 department expenditures are increasing by \$15.2 million or 21.5% from the FY 2005-06 Budget due primarily to:
 - (\$534,000) decrease in Salary
 - \$15.8 million increase in Other Operating
- Over the five (5) year period from FY 2002-03 to FY 2006-07, expenditures will have increased by \$45.4 million or 112.5% due primarily to:
 - (\$400,000) decrease in Salary
 - \$207,000 increase in Fringe
 - \$45.6 million increase in Other Operating

Payments to Other Departments:

(\$ in 000's)

Department (to)	Reason and Source	Confirmed?	FY 2002- 03 Actual	FY 2003- 04 Actual	FY 2004- 05 Actual	FY 2005- 06 Budget	FY 2005- 06 Projection	FY 2006-07 Base Budget Submission
County Attorney's Office	County Attorney's Office - Legal Services	No	\$0	\$160	\$161	\$161	\$161	\$0
Communications	Communications Department - Community Periodical Program	No	\$0	\$0	\$30	\$30	\$30	\$30
Communications	Communications Department - Promotional Spots Program	No	\$35	\$35	\$35	\$35	\$35	\$35
Board of County Commissioners	Board of County Commissioners - Office of Commission Auditor	No	\$0	\$0	\$4	\$4	\$4	\$4
Total Transfer to other Departments			\$35	\$195	\$230	\$230	\$230	\$69

FY 2006-07 payments to other departments are decreasing by (\$161,000) or (70%) due to the County Attorney's Office.

Over the five (5) year period from FY 2002-03 to FY 2006-07, payments to other departments are increasing by \$34,000 or 97.1% due primarily to a \$30,000 increase in Communications.

Personnel Positions and Salaries and Fringes:

	FY 2002-03	FY 2003-04	FY 2004-05	FY 2005-06	FY 2005-06	FY 2006-07
	Actual	Actual	Actual	Budget	Projection	Base
Full-Time Positions Budgeted =	84	81	83	73	73	65
Full-Time Positions Filled =						
Part-time FTEs Budgeted =						
Temporary FTEs Budgeted =						

FY 2006-07 personnel costs total \$5.3 million, which includes \$4.1 million in salaries, \$1.2 million in fringes and no overtime.

FY 2006-07 personnel costs are decreasing by (\$585,000) or (9.9%) from the FY 2005-06 Budget. For FY 2006-07, the department has 65 positions budgeted, which is a decrease of eight (8) positions or (11%) from the FY 2005-06 Budget.

Vacant Personnel Positions:

As of June 30, 2006, there were eight (8) vacancies reported.

Proposed Efficiencies:

There are no new efficiencies reported.

Budget Adjustments:

There are no budget adjustments anticipated.

Capital Projects:

CAPITAL FUNDED REQUESTS REVENUE SUMMARY

(\$ in 000's)

2006-07 Proposed Capital Budget and Multi-Year Capital Plan

DEPARTMENT: Community and Economic Development											
		2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Federal Government											
Comm. Dev. Block Grant – 1993		0	300	0	0	0	0	0	0	0	300
Comm. Dev. Block Grant – 1996		0	175	0	0	0	0	0	0	0	175
Comm. Dev. Block Grant – 1997		0	75	0	0	0	0	0	0	0	75
Comm. Dev. Block Grant – 1998		0	845	0	0	0	0	0	0	0	845
Comm. Dev. Block Grant – 1999		0	680	0	0	0	0	0	0	0	680
Comm. Dev. Block Grant – 2000		0	213	0	0	0	0	0	0	0	213
Comm. Dev. Block Grant – 2001		0	325	0	0	0	0	0	0	0	325
Comm. Dev. Block Grant – 2002		0	1,968	0	0	0	0	0	0	0	1,968
Comm. Dev. Block Grant – 2003		0	1,284	0	0	0	0	0	0	0	1,284
Comm. Dev. Block Grant – 2004		0	2,070	0	0	0	0	0	0	0	2,070
Comm. Dev. Block Grant – 2005		0	969	0	0	0	0	0	0	0	969
Comm. Dev. Block Grant – 2006		1,035	1,065	0	0	0	0	0	0	0	1,065

	2005-06	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Comm. Dev. Block Grant - Future	0	0	500	500	500	500	0	0	0	2,000
HODAG	299	349	0	0	0	0	0	0	0	349
Home - 1995	0	170	0	0	0	0	0	0	0	170
Home - 2000	0	229	0	0	0	0	0	0	0	229
Home - 2002	0	500	0	0	0	0	0	0	0	500
Total:	1,334	11,217	500	500	500	500	0	0	0	13,217
Other County Sources										
Capital Outlay Reserve	0	500	0	0	0	0	0	0	0	500
Total:	0	500	0	0	0	0	0	0	0	500
State of Florida										
State Hurricane Trust Fund	0	124	0	0	0	0	0	0	0	124
Total:	0	124	0	0	0	0	0	0	0	124
Department Total:	1,334	11,841	500	500	500	500	0	0	0	13,841

CAPITAL FUNDED REQUESTED EXPENDITURE SUMMARY										
(\$ in 000's)										
2006-07 Proposed Capital Budget and Multi-Year Capital Plan										
Recreation and Culture										
		PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Historic Preservation										
GOULDS COMMUNITY DEVELOPMENT CORPORATION (CDC) STOREPORCH ACQUISITION AND REHABILITATION		668	105	0	0	0	0	0	0	773
HISTORIC HAMPTON HOUSE COMMUNITY TRUST, INC		469	63	0	0	0	0	0	0	532
Park, Recreation, and Culture Projects										
ART SOUTH CULTURAL CENTER REHABILITATION AND IMPROVEMENTS		0	23	0	0	0	0	0	0	23

CITY OF OPA-LOCKA NILE GARDEN PARK - PHASE I	0	50	0	0	0	0	0	0	50
CITY OF OPA-LOCKA SEGAL PARK REHABILITATION - PHASE I	0	25	0	0	0	0	0	0	25
CITY OF OPA-LOCKA SHERBONDY PARK RENOVATION	0	312	0	0	0	0	0	0	312
ONE ART CULTURAL CENTER RENOVATIONS	643	10	0	0	0	0	0	0	653
RICHMOND PERRINE OPTIMIST CLUB YOUTH ACTIVITY CENTER	500	860	0	0	0	0	0	0	1,360
Neighborhood and Unincorporated Area Municipal Services									
	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Infrastructure Improvements									
CITY OF NORTH MIAMI BEACH HIGHLAND VILLAGE SEWER IMPROVEMENTS AND CONNECTIONS	191	897	0	0	0	0	0	0	1,088
CITY OF OPA-LOCKA CURTIS DRIVE FIRE PROTECTION IMPROVEMENTS	0	438	0	0	0	0	0	0	438
CITY OF SOUTH MIAMI CHURCH STREET IMPROVEMENTS	271	296	0	0	0	0	0	0	567
CITY OF SWEETWATER DRAINAGE IMPROVEMENTS	59	1,060	0	0	0	0	0	0	1,119
COTTAGES AT NARANJA WATER MAIN INSTALLATION	19	91	0	0	0	0	0	0	110
DESIGN OF STREET IMPROVEMENTS	22	115	0	0	0	0	0	0	137
VISTA VERDE INFRASTRUCTURE IMPROVEMENTS	547	225	0	0	0	0	0	0	772
WEST LITTLE RIVER RIGHTS-OF-WAY AND LANDSCAPING IMPROVEMENTS PHASE 3 AND 4A	167	145	0	0	0	0	0	0	312
WEST LITTLE RIVER RIGHTS-OF-WAY IMPROVEMENTS PHASE 4A AND 4B	0	100	0	0	0	0	0	0	100
Health and Human Services									
	PRIOR	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	FUTURE	TOTAL
Day Care Facilities									
ALLAPATTAH-WYNWOOD DAY CARE CENTER	137	100	0	0	0	0	0	0	237
YMCA GEORGE WASHINGTON CARVER CHILD DEVELOPMENT CENTER	0	100	0	0	0	0	0	0	100
Homeless Facilities									
BECKHAM HALL IMPROVEMENTS	75	275	0	0	0	0	0	0	350
BETTERWAY BUILDING REHABILITATION	68	99	0	0	0	0	0	0	167
VILLA AURORA HOMELESS FACILITY	99	873	0	0	0	0	0	0	972
Human Services Facilities									
CITY OF SWEETWATER MILDRED AND CLAUDE PEPPER SENIOR CENTER IMPROVEMENTS	0	125	0	0	0	0	0	0	125
DOMINICAN AMERICAN NATIONAL FOUNDATION COMMUNITY CENTER	0	10	0	0	0	0	0	0	10
GALATA INTERGENERATIONAL COMMUNITY RESOURCE CENTER	0	30	0	0	0	0	0	0	30
JESCA NORTHSORE COMMUNITY CENTER	232	595	0	0	0	0	0	0	827
JEWISH COMMUNITY SERVICES SEYMOUR GELBER SENIOR CENTER IMPROVEMENTS	7	143	0	0	0	0	0	0	150
MIAMI LIGHTHOUSE FOR THE BLIND FACILITY IMPROVEMENTS	0	35	0	0	0	0	0	0	35
UNIDAD OF MIAMI BEACH NORTH BEACH SENIOR CENTER ACQUISITION AND IMPROVEMENTS	0	467	0	0	0	0	0	0	467

Economic Development										
		PRIOR	<u>2006-</u> <u>07</u>	<u>2007-</u> <u>08</u>	<u>2008-</u> <u>09</u>	<u>2009-</u> <u>10</u>	<u>2010-</u> <u>11</u>	<u>2011-</u> <u>12</u>	FUTURE	TOTAL
Future Capital Projects										
FUTURE COMMUNITY DEVELOPMENT BLOCK GRANT CAPITAL PROJECTS		0	500	500	500	500	0	0	0	2,000
	Department Total:		4,174	8,167	500	500	500	0	0	13,841

Park and Recreation Department Summary of FY 2006-07 Budget Submission

Issues impacting the department's FY 2006-07 budget include:

- **Staffing Issues** - Maintaining higher than budgeted full-time attrition levels (FY 06-07 attrition reduced from 7% to 6%; natural attrition is ~4.5%) to cover necessary part-time staffing levels required for programming, unable to establish positions with current attrition levels, for non-general fund activities including special taxing districts, positions funded by grants (Children's Trust, CAA) and fees & charges and construction and development that are funded by capital funding without re-classing existing vacancies, unable to meet park staffing standards (19-1 ratio) due to inadequate funding
- **Hurricane Impacts** - Department incurred revenue loss and expenses not reimbursed from FEMA; Funding requested for hurricane preparedness and recovery, and Canopy Replacement
- **Capital Equipment** - Coordinating with GSA to acquire heavy fleet equipment by participating in the policy replacement program (transferring of the department's COR allocation to the operating budget)
- **Facility Maintenance** - Levels of deferred and lifecycle maintenance increasing due to insufficient funding to keep up with aging facilities. Deteriorating condition of assets is increasing safety and liability concerns. Customer satisfaction and overall department and county image affected by maintenance levels falling below standard. Long range planning and scheduling performance hindered for lifecycle maintenance activities that would pro-long asset life and condition. The Department has requested \$550K for Program Maintenance, which is scheduled facility maintenance with periodic service and repairs to prevent unforeseen occurrences. COR request submitted to address lifecycle maintenance needs relating to courts, playgrounds, pools, walkways, ballfields, roofs, and building painting. Overall facility maintenance strategy will offer balanced, efficient approach to improving asset condition
- **Recreation Management System** - A web-based recreation and fitness registration, membership, facility reservation and revenue tracking system, will enable users to view all program schedules and availability and permit users to register and pay for programs on the internet or at any facility. Membership cards can be provided for attendance, facility reservation and point-of-sale tracking. The system will enhance customer service, attendance, revenue and management reporting (performance measurement, account reconciliation and budget preparation). The total project cost is ~1.4 million (\$950k committed in operating budget, carryover and reallocating ETSD resources). The department was awarded \$450k through the IT Governance Business Case process